

The City of
Rocklin
California



Annual Budget

Fiscal Year
2013-2014

The City of Rocklin
Annual Budget
Fiscal Year 2013-2014

Rocklin City Council



Diana Ruslin, *Mayor*
Scott Yuill, *Vice Mayor*
George Magnuson, *Councilmember*
Dave Butler, *Councilmember*
Greg Janda, *Councilmember*

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Vision Statement

To become a city that provides its citizens with exceptional quality of life, while maintaining its small town sense of community.

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Introduction



Letter from the City Manager

Rocklin At A Glance

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CITY OF ROCKLIN

Office of the City Manager

FY 2013–2014 Budget Transmittal Letter

To the Mayor, City Council, and Rocklin Community

With this letter, we submit the City of Rocklin Fiscal Year 2013-2014 Operating Budget and Capital Investment Plan. The budget continues the City's practice of careful planning and conservative fiscal oversight. The results of this disciplined approach are high quality municipal services, continued investment in maintaining and upgrading public facilities and appropriate reserves needed to give our City the resiliency to adapt to changes which are proving to be the norm in our current economic environment.

We also honor our commitments of maintaining outstanding programs of service to the Rocklin community and of maintaining our long term fiscal health with the help of our excellent employee team. Balancing these multiple obligations guided our deliberations as we put this budget together under continuing difficult revenue limitations.

With the City of Rocklin projected to hit its build-out population in under two decades, it becomes imperative that we begin now to prepare. Most cities, inclusive of Rocklin, employ a growth strategy with reliance on new development revenues to balance the budget and support core municipal services. While Rocklin anticipates continued new growth in the coming years, traditional growth patterns will diminish over time and it will be necessary for us to transition from a "growth" model to a "sustainability" model. This budget reflects our initial efforts towards this aim with our objective being to be able to live within our means and yet continue to ensure our way of life expectations.

The sustainability model will center on preparing for the non-growth years. What looks healthy in the short-term may not prove to be supportable over the long term. A 10-Year Financial Plan will provide a fiscal management approach to realize our vision "to be a sustainable community." A 10-Year Financial Plan will be a useful tool for developing strategies to effectively meet community goals and for building the economic stability of the City and will enable us to foresee potential problems early, giving the City time to make appropriate course corrections before problems develop or intensify. This budget introduces the first edition 10-Year Financial Plan.

We must build a Sustainable Tax Base. This next year, the City of Rocklin will be conducting a land economics evaluation to include a market analysis and business

absorption study. Land economics involves evaluating the appropriate mix of land uses required to balance the tax base and provide for the future retail, service, and employment needs of the community. In addition, projections of land demand for residential, commercial, and industrial uses are provided based on population and employment projections as we move ever closer to our “build-out.”

This budget ensures that we keep our debt low. Dollars will be needed to support public safety operations, core municipal service and maintenance of infrastructure. We cannot follow the federal government pattern of spending high percentages of our annual budget to cover debt interest. Likewise we must fully understand the financial burden of maintaining our aging infrastructure and deploy plans to ensure our ability to do so. This budget incurs zero new debt and introduces new policies to strengthen our reserves and further reduces future employee legacy costs.

Typically, cities concentrate on planning for new growth and few have done it better than the City of Rocklin. But this is a different time and while we must be attentive to aesthetics, service provisions and similar issues, we must also become activists and entrepreneurs more than regulators. We must devise strategies that will bring investment into the City, revitalize the City’s neighborhoods and grow businesses and jobs. This effort will require a new approach, a new way of thinking and a new set of tools. This budget allocates the resources necessary to promote this aim.

With this budget, we introduce the first edition of the “Community Investment Plan.” As the vision for Rocklin is long term in nature and will change little, if at all over the course of many years, it is the “work plan” that sits at the other end of the spectrum. The work plan, or action items, will define specific projects and tasks to be undertaken year-to-year, budget-to-budget coupled with a new set of tools to assist us in our efforts.

We must create/maintain a “lifestyle” (a well-educated and prosperous citizenry) Rocklin has to continue to be one of northern California’s premier communities. In order to do so, we must ensure the public safety, provide for parks and other esthetic amenities, deliver quality infrastructure and have excellent educational venues. It is my belief that we must do this in order to maintain our prominence as a first-class community. Realized is the fact that our citizens are our greatest economic asset. This budget delivers the resources required to maintain the public health and safety and associated quality of life expectations.

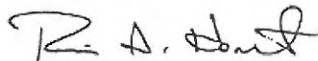
We must innovate, create and yes, even risk take. We must exercise a new kind of Re-development and work to reuse and renew elements of our community that might be on the decline. And let this process begin in “Old Town Rocklin”. Visualize resurgence in the old town business district. One that invites residential renewal, incorporates enhanced community events, static and performing art venues, appropriate mixed-use projects, while maintaining our sense of place and community heritage as a family friendly community. This budget incorporates a “baby steps” approach to “Old Town” revitalization.

Rocklin understands the important role businesses play in the local economy and in our ability to retain our desired quality of life now and into the future. We are proud to be home to a wide variety of successful businesses and welcome new and growing businesses. This budget represents a major reduction in business licenses fees and a downward reduction in association development related fees. It also incorporates funding in support of a branding/marketing study and plan implementation program to solidify Rocklin's place as an economic generator.

And at the end of the day, we will be a sustainable City, we will continue to enjoy the quality of life we have all come to expect, we will live within our means, and we will strengthen and enhance Rocklin's standing as one of northern California's premiere cities.

This budget is the product of considerable time and attention over the past year to strategic, fiscal and operational planning by the City Council and City staff. All have contributed critical insights and untold hours of dedicated work to this major undertaking.

On behalf of all City employees, we look forward to working with the City Council and the Rocklin community as we implement this policy document. I am confident that the result of our efforts will be a commitment to excellence; a solid and continuing commitment to investing in facilities and preserving infrastructure, and proactivity responding to changing fiscal realities.



Ricky A. Horst
City Manager

Rocklin at a Glance

GENERAL INFORMATION

County.....Placer
 State.....California
 Incorporated.....1893
 Type of Government
 General Law Municipal Corporation
 Council-Manager form of government
 5-member Council with annual Mayor rotation

GEOGRAPHY

Size.....19.87 square miles
 Elevation.....249' above sea level
 Average Annual Rainfall.....21 inches
 Earthquake Zone (Not located in Fault Rapture Hazard Zone).Zone 3
 Fire Protection (Top 2% in Nation).....ISO Rating 2



EDUCATION

School District API Score.....894
 SAT Score (Math/Writing).....1,072
 Percentage of Population with 4-year Degrees.....63%

DEMOGRAPHICS

Population.....58,484
 Median Age.....36.7
 Median Household Income (2010).....\$80,379
 Unemployment Rate (4/13).....5.2%
 Labor Force (4/13).....27,200
 Employment (4/13).....25,800
 Crime Rate.....16.7 per 1000 residents



ECONOMICS

Sales Tax.....7.5%
 Bond Rating
 Fitch Rating.....AA
 Standard & Poors.....AA
 Sales Tax per Capita (2012 Calendar Year).....\$134
 Sales Tax Revenue (2012 Calendar Year).....\$7,789,535

Labor Force - Top Ten Major Employers in Rocklin

1. Rocklin Unified School District
2. Oracle
3. United Natural Foods
4. Esurance
5. Sierra College
6. Educational Media Foundation
7. United Parcel Service
8. City of Rocklin
9. RC Willey
10. Financial Pacific Insurance

Top Ten Property Taxpayers in Rocklin

1. MGP X Properties LLC
2. Meridian Apartments LP
3. Demmon Rocklin Ranch Partners LP
4. Sunset Court @ Stanford Ranch 344 LLC
5. Rocklin MSL LLC
6. Montessa at Rocklin LLC
7. United Natural Foods Inc.
8. Winsted Partners LLC
9. Evergreen Rocklin Land Joint Venture
10. Williams Portfolio

Sources:

HdL Property Tax 2012/13
 HdL Sales Tax 2012
 Rocklin Police Annual Report 2012
 Department of Education SAT Report 2010-11; LEA Report-Base API 2012; Grads with UC/CSU Required Coures Rocklin Unified (2011-12)
 City of Rocklin Economic & Community Development Dept.
 US Census 2006-2010 American Community Survey 5 year estimates
 State Department of Employment Development

Strategic Plan

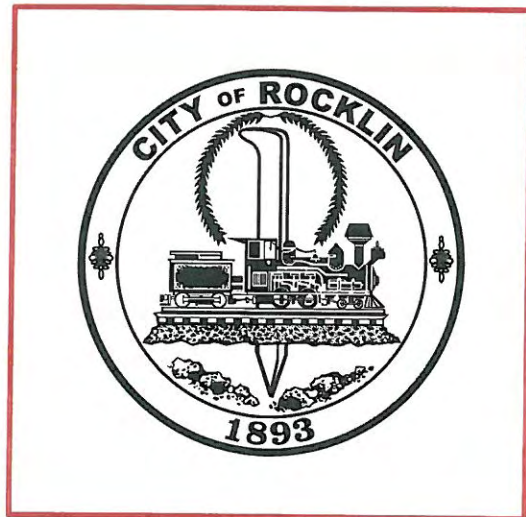
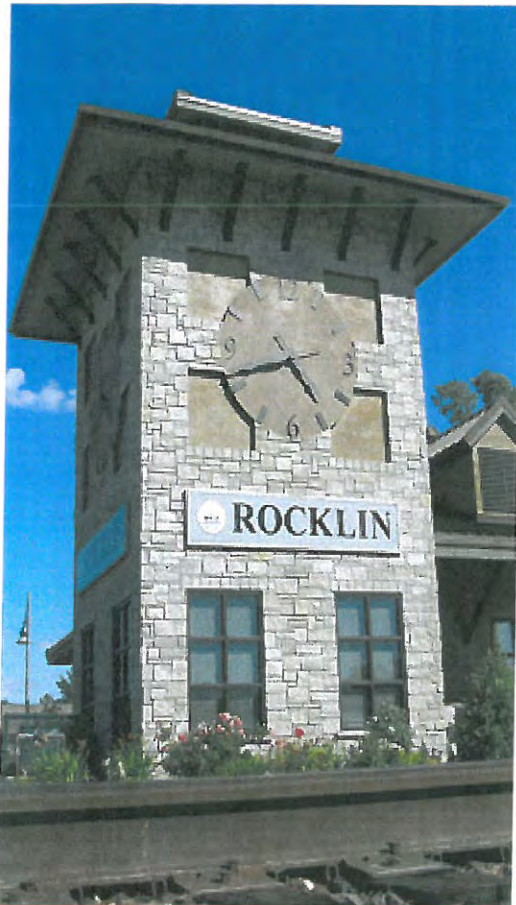


Rocklin Strategic Plan

Rocklin Community Investment Plan

2023 Financial Projects

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Rocklin Strategic Plan

CITY COUNCIL

Diana Ruslin, Mayor
Scott Yuill, Vice Mayor
George Magnuson, Councilmember
Greg Janda, Councilmember
Dave Butler, Councilmember

EXECUTIVE TEAM

Ricky Horst, City Manager
Russell Hildebrand, City Attorney

Economic & Community Dev. Dept.

Ricky Horst, Acting Director of Economic
& Community Development

Finance & Administrative Services Dept.

Kim Sarkovich, Chief Financial Officer

Fire Dept.

James Summers, Fire Chief

Police Dept.

Ronald Lawrence, Police Chief

Public Services Dept.

Rick Forstall, Director of Public Services

A Strategic Framework for the City of Rocklin and the Community to ensure our vision to provide its citizens with exceptional quality of life, while maintaining its small town sense of community.

City of Rocklin, Office of the City Manager, May 2013
3970 Rocklin Road, Rocklin, CA 95677
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The City of Rocklin's Strategic Areas of Emphasis:

- Fiscal Stability
- Economic Prosperity
- Quality of Life
- Responsive, Cutting Edge and Effective Government



City of Rocklin Vision Statement:

- To become a city that provides its citizens with exceptional quality of life while maintaining its small town sense of community

City of Rocklin Vision Principles:

- Rocklin views the safety of its citizens as vital and places a priority on Public safety and emergency response
- Rocklin values education and its benefits to the community and is an active partner and supporter of community schools
- Rocklin is a community of neighborhoods; each unique and essential in preserving and promoting a diverse and welcoming community
- Rocklin emphasizes citizen engagement and views it as the cornerstone for community decision making
- Rocklin strives to be a sustainable community, both economically and environmentally
- Rocklin celebrates and builds on its rich history by protecting natural and cultural resources
- Rocklin values community recreation program and a park system serving all residents

Abraham Lincoln is credited with saying that the “best way to predict the future is to create it.” The City of Rocklin Strategic Plan gives us – elected officials, employees, citizens and whoever loves the City of



Rocklin and is interested in ensuring its future success the tools to align resources and decision making so that we do not run from uncertainty but embrace it and plan for it. The Rocklin Strategic Plan is comprised of the Community Vision, Vision Principles, Rocklin’s Strategic Areas of Emphasis and Action Plans and is the definitive resource that aligns all of these components while demonstrating to the community the various efforts underway to realize the “Vision.”

The Community Vision, which is the foundation of any long-range plan, is aspirational in nature and articulates the desired future state of the Community. It is intended to inspire stakeholders to a common goal and to guide policy and resource allocation decisions. Used properly, it can outlast short-term philosophical shifts or priority changes to ensure the City’s progress continues along a path consistent with its residents’ shared

values. By the same token, making the vision transparent and continuing to engage the community around it ensures the opportunity for it to evolve along with the residents.

An integral piece of the strategic planning process is to ensure that the municipal government’s operations and processes provide the appropriate environment for the City to succeed at achieving the Community’s Vision. Simply producing a strategic planning document does not ensure success. That requires effective leadership and an implementation plan that takes the current City practices to the next level by incorporating the concepts of the strategic plan into the City’s day-to-day activities.

The City of Rocklin Strategic Plan relies on Departmental Action Plans and the Budgeting for Outcomes process to ensure that City operations are working in tandem with the priorities and outcomes as outlined in the Plan. This will ensure continued progress toward the Community Vision and keep the concepts on the Plan active. The next couple of paragraphs define the use of each of these resources and how they make the City of Rocklin Strategic Plan a living document.

The Rocklin Strategic Plan is a multi-year document intended to provide a higher level of strategic direction that will give the community a better sense of where the City is heading. Departmental Action Plans are designed to take the Strategic Plan and break it down into shorter, more actionable units. Action Plans are developed and revised annually to reflect the more day-to-day operations of a department and how it aims to, in that fiscal year, work to move us

closer to the desired outcomes as delineated within the Strategic Plan. Departmental Action Plans are not produced in a silo, but rather are developed in teams as staff works together to ensure that efforts are not being duplicated and to coordinate resources necessary to achieve the outcomes identified in the most effective and efficient manner. The Departmental Action Plan is to be a working document that provides each department with tactical guidance on the specific “how” and “what” for achieving the desired outcome.

Budgeting for Outcomes provides the monetary resources to support and implement the strategies that are identified in the Departmental Action Plans. Over time, the City may determine that some of the services and strategies currently observed do not help move the dial on achieving the outcomes identified within the Rocklin Strategic Plan resulting in an elimination of certain strategies and/or program initiative with accompanying budget allocations being withdrawn or reauthorized.

The four Strategic Areas of Emphasis represent what the leadership of the City of Rocklin believes to be most essential to

The City of Rocklin’s Strategic Areas of Emphasis:

- Fiscal Stability
- Economic Prosperity
- Quality of Life
- Responsive, Cutting Edge and Effective Government

focus attention and resources in order to realize the Community Vision. The Areas of Emphasis are key components of the Rocklin Strategic Plan. They provide a foundation for the City Council in their role as a policymaking body. For residents, the Areas of Emphasis provide a detailed definition of success. For City of Rocklin Employees, they provide guidance on how to manage finite resources in the face of nearly unlimited expectations.

Sense of community | Family oriented
Business friendly | Esthetically pleasing

The City of Rocklin is one of Northern California’s premier cities. The City provides exceptional cost-effective services and benefits to our residents, including facilities and amenities, a small town atmosphere, a strong sense of community, a safe environment and rich historical heritage, which makes Rocklin a unique and desirable place to call home.

-Preparing Today for Tomorrow-

With the City of Rocklin projected to hit its build-out population in under two decades, it becomes imperative that we begin now to prepare. Most cities, inclusive of Rocklin employ a growth strategy with reliance on new development revenues to balance the budget and support core municipal services. Void of new greenfield growth potential, the City will need to transition from a growth model to a sustainability model. The City’s goal is to be able to live within our means and yet continue to ensure our way of life expectations.

Fiscal Stability



Success in this Area of Emphasis is defined as...

The City of Rocklin will continue a strong fiscal and financially sustainable course through focused economic growth, development of a stable tax base and strategic long-term financial planning. We will determine and maintain affordable, quality levels of service with a focus on the environment, fiscal sustainability, economy and aesthetics. The City of Rocklin's strategic financial plan is based on sound financial reserves and conservative revenue growth forecasts for the foreseeable future. There remains the potential for state legislative impacts on revenue sharing or local revenues and additional demands for essential city services such as police, fire, transportation, and other services. Financial services management plays a pivotal role in maintaining and refining the financial plan to ensure continued financial stability for Rocklin.

Desired Outcomes

- *Listening to Citizens, Staff and Council*
- *Adequate shopping and employment centers that will conveniently serve current and future local needs, provide employment and contribute to the City's tax base*
- *Transition from a "growth" model to a "Sustainability" model*
- *Ten-Year Financial Plan*
- *We will be attentive to aesthetics, service provisions and similar issues, but must also become activists and entrepreneurs more than regulators*
- *Organization designed to encourage success rather than to prevent failure where solutions are more important than process*

Directional Statements

- *Provide for planning, development, infrastructure and services that support the local economy and are fundamental to a strong, vibrant region*
- *Ensure accountability to ourselves and the public by inquiring that City business be conducted in an open and transparent way resulting in the efficient and ethical use of public funds*
- *Ensure Rocklin is fiscally responsible and fair in its management of taxpayer money and City assets, coordinate land use and infrastructure planning within the context of financial demands and available resources*
- *Conduct labor negotiations with employee bargaining units that will be fiscally responsible but will allow the City to remain competitive in recruiting and retaining valuable employees*

Economic Prosperity



Success in this Area of Emphasis is defined as...

In Rocklin, we leave things better than we found them. We have an orientation towards the future and are willing to make sacrifices today to secure that future. We will build a modern city that preserves elements of our rural past as we move toward a more urban outlook. We maintain a healthy balance between supporting growth and maintaining open space. Healthy businesses strengthen our community. Education is a vital component of sustainable economic growth

Local economic development policies constitute the primary activity that local governments can undertake to enhance economic growth in the community. Development programs can strengthen and diversify the local economy and enhance the utilization of an economic growth strategy. It has been long assumed that investments in quality of life would result in job growth. These investments have succeeded in generating an unprecedented influx of creative talent to the city, but that alone has not created jobs. A city of Rocklin's size and attributes must be selective in how it competes for economic growth; limited economic resources must be deployed in a manner that builds on the city's underlying strengths.

Desired Outcomes

- *Creation and adoption of the "Community Investment Plan"*
- *City-wide Branding/Marketing Plan*
- *Land Economic/Business Absorption Study*
- *Streamlined Planning & Development Review process*
- *Baby Steps approach to Old Town revitalization*
- *To become activists and entrepreneurs more than just regulators*
- *To enhance the community's wealth*

Directional Statements

- *It is possible to deliver services seamlessly, without bureaucratic boundaries that impede service delivery*
- *Support and sustain a business environment that contributes to economic prosperity and improves the economic well-being and quality of life for our citizens*
- *Develop a "business friendly" reputation for aggressive, progressive, and fair business services. "Aggressive" policies convince businesses to come to Rocklin. "Progressive" practices help businesses to succeed. And "fair" ways of taxing, licensing and serving the customer encourage businesses to locate in Rocklin*

Quality of Life



Success in this Area of Emphasis is defined as...

Quality of life is an all-inclusive term that includes economic prosperity, an affordable home, gainful employment, clean air and water, quality healthcare, safe and attractive neighborhoods and working environment, ample education and recreational opportunities, convenient transportation systems and an active and diverse community, which is rich in art and cultural amenities. Quality of life crosses over all strategic areas of emphasis, but in particular those unique characteristics that make Rocklin a desirable place to live, work and play. Among those are our parks and recreation venues, our quality school system and innovative strategies to prevent crime and reduce crime rates.

Our commitment to the residents of Rocklin is to sustain a high quality of life focusing on those things most important to the community, recognizing what it takes to have a great quality of life, aligning efforts throughout the organization and working in unison to achieve results.

Desired Outcomes

- *Prevent crime and make neighborhoods safe places to live, work and play*
- *Promote an environment where Rocklin residents can prosper and enjoy parks, open space, clean air and outdoor experiences*
- *Encourage residents of all ages to engage in community life, civic activities and recreational interest*
- *Protect and promote our natural resources*
- *Effectively provide public services that build a strong and sustainable community*

Directional Statements

- *Deliver high-quality Public Safety Services and maintain a high level of public confidence in these services*
- *Promote the advantages of "Doing Business in Rocklin;" to encourage economic vitality and the contributions economic health makes to the overall quality of life for its citizens*
- *Governmental effectiveness concentrating on developing an organizational culture focused on performance, customer service and business friendly services*
- *Maintain a strong Fiscal Position*
- *Value education and its benefits to the community; be an active partner and supporter of community schools*

Responsive, Cutting-Edge and Effective Government



Success in this Area of Emphasis is defined as...

The City of Rocklin has earned the trust of the community by engaging its citizens, being responsible stewards of tax dollars and providing uncompromising quality of life amenities and customer service. This is enabled by a customer-centered organizational structure; a culture that embraces accountability and transparency with an expressed willingness to adapt to change supported by funding mechanisms and policies that support innovation. Investing in our employees is essential to maintaining a high-performing and strategic-minded workforce. City of Rocklin Employees are equipped with the core skills that allow them to be self-managed, creative and flexible in anticipating and responding to community needs. Our investments are protected by ensuring that systems and infrastructure are maintained, making responsible and effective use of technology and being fiscally and legally sound.

Desired Outcomes

- *Economically sustainable*
- *Engaged capable workforce*
- *Well maintained assets and infrastructure*
- *Streamlined and flexible operating processes*
- *Transparent and accountable*
- *High priority on safety and emergency response*
- *Esthetically pleasing family community*

Directional Statements

- *Establish and maintain effective relationships with employees at all levels of the organization*
- *Be responsible for full and effective use of city personnel by establishing overall department goals, objectives and action plans consistent with the goals and objectives of the governing body*
- *Continue to attract and retain quality employees – build a team of big thinkers*
- *Utilize cutting-edge technology, best management practices and challenge the status quo*
- *Create an organization designed to encourage success rather than to prevent failure*
- *Solutions are more important than process*

Fiscal Stability

No.	G/O	Description	Assignment	Date
1.0	Goal	To ensure the financial stability of the City as we approach our build-out population	CM/FIN	
1.1	Obj.	Establish reserve policies using GF surplus for street maintenance, economic development and code enforcement	FIN	Q1
1.2	Obj.	Reduce the total OPEB liability and establish a Retiree's Health Care Trust	FIN	Q2
1.3	Obj.	Establish reserve policies using GF surplus to supplement the OPEB funding gap	FIN	Q1
1.4	Obj.	Create a 10-Year Financial Plan and Fiscal Model to project long-term revenues and expenditures.	FIN	Q1
1.5	Obj.	Refine fiscal model budget process; refine framework to expand revenue and operating models and to include CIP impacts	FIN	Q3
1.6	Obj.	Identify opportunities for more cost-effective services for our citizens through regional partnerships, consolidation of services and privatization	CM	Q3
2.0	Goal	Enterprise funds should be self-sustaining	FIN	
2.1	Obj.	Develop strategic plan for KJ & PK programs to operate as an enterprise fund	PS/FIN	Q3
3.0	Goal	Develop a Capital Infrastructure and Operating Investment Plan	PS	Q6
3.1	Obj.	Develop a funding source for capital/operating infrastructure maintenance	PS	Q2
3.2	Obj.	Develop a storm water channel/creek maintenance plan	PS	Q5
3.3	Obj.	Develop a 5-year pavement management plan w/initial year implementation	PS/FIN	Q1
3.4	Obj.	Develop a storm drain master plan for Old Town	PS	Q6
4.0	Goal	Modify all non-profit sports group MOU's	PS-PR	
4.1	Obj.	Work with various sport leagues to capture 100% of their utility cost	PS-PR	Q2
4.2	Obj.	Perform a fee study and determine appropriate fee allocations	PS-PR	Q4
4.3	Obj.	Update field lighting systems to enhance system efficiency	PS-PR	Q3
4.4	Obj.	Work field use schedules to provide downtime for field maintenance	PS-PR	Q2
5.0	Goal	Evaluate General Plan Policies to maximize fiscal stability	ECD	
5.1	Obj.	Analyze the traffic circulation element for possible amendment to reduce future road improvements and on-going maintenance costs	ECD	Q2
5.2	Obj.	Analyze and update the housing elements to include RHNA allocation requirements	ECD	Q1
5.3	Obj.	Maintain a legally defensible General Plan to avoid challenges to the adequacy of the plan.	ECD	Q1
5.4	Obj.	Utilize the four annual plan amendments to the General Plan to effectively manage and continually update the Plan	ECD	Q1
6.0	Goal	Explore regional partnerships to enhance law enforcement effectiveness, i.e. regional dispatch center	PD	

7.0	Goal	Prevent neighborhood blight	PD/ECD/PS	
7.1	Obj.	Eradicate dilapidated/unsafe structures and visual blight/Vacate Building Maintenance License program	PD/ECD/PS	Q5
7.2	Obj.	Educate home and business owners on common code concerns/violations	PD/ECD/PS	Q3
7.3	Obj.	Ensure proper resources/tools are available to support code enforcement	PD/ECD/CM	Q3
8.0	Goal	Create a legislative agenda as a guide to seek project funding and approval of identified priority policy/legislative issues	CM	
8.1	Obj.	Establish Mayor appointed Council Legislative Committee	Mayor/CC	Q2
8.2	Obj.	Restructure federal lobbyist agenda and strategy	CC/CM	Q2

Economic Prosperity

No.	G/O	Description	Assignment	Date
1.0	Goal	Propose, adopt and implement a "Sustainability Plan"	CM	
1.1	Obj.	Conduct a Land Economics Evaluation to include a Market Study and Business Absorption Study	ECD	Q1
1.2	Obj.	Finalize and implement Community Investment Plan (see separate document)	CM/ECD	Q1
1.3	Obj.	Conduct City branding/market study and plan implementation	ECD	Q2
2.0	Goal	Create an environment that fosters job growth, increases tourism and attracts business	ECD	
2.1	Obj.	Identify and initiate at least three tourism events/opportunities in Rocklin	ECD/PS-PR	Q2
2.2	Obj.	Develop short and long range vision for Quinn Quarry and Old Town revitalization in partnership with public and private interest	CM ECD/PS-PR	Q3
2.3	Obj.	Evaluate transit oriented development opportunity center around the multi-modal train station hub	ECD	Q4
2.4	Obj.	Work with PVT to evaluate the potential for a multi-diamond field complex in support of tourism, economic development and local youth participation	CM ECD/PS-PR	Q2
3.0	Goal	Promote the advantages of "Doing Business in Rocklin"	CM/ECD	
3.1	Obj.	Promote sustainability as a key component of economic development	CM/ECD	Q2
3.2	Obj.	Promote collaborative efforts with key partners to ensure infrastructure development, business recruitment, coordination of community events and the marketing and promotion of the Rocklin business community	CM/ECD	Q1
3.3	Obj.	Promote a thriving and vital "old town" with a unified theme that invites private investment, high-quality business, entertainment and recreation opportunities; a user-friendly traffic flow and a clean, attractive streetscape	CM ECD/PS	Q2
3.4	Obj.	Implement, via the "Community Investment Plan", a variety of tools and programs that will result in increased sales and use-tax revenues, retention and expansion of business investment and opportunities in Rocklin that promote quality of life and the prosperity of the community	CM/ECD	Q4

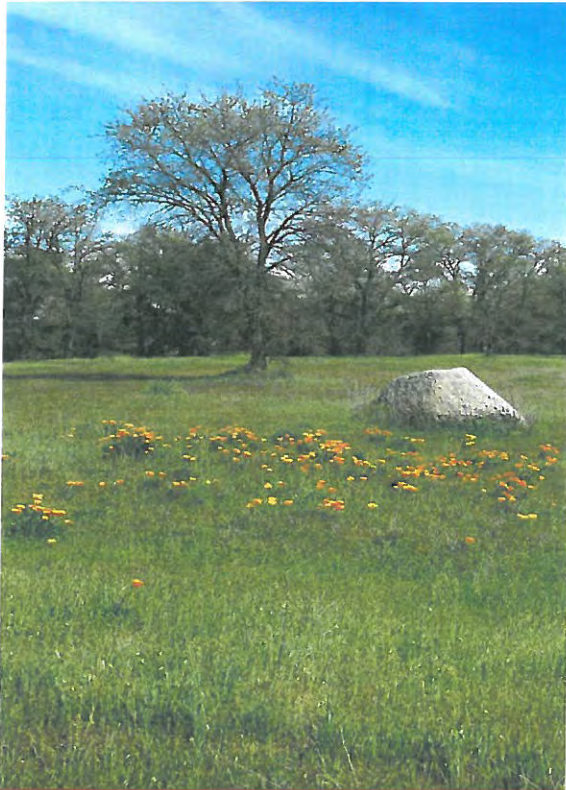
Quality of Life

No.	G/O	Description	Assignment	Date
1.0	Goal	Create a modern parks, recreation, open space & trails system	PS	
1.1	Obj.	Develop a parks master plan	PS	Q4
1.2	Obj.	Develop a trails master plan to interconnect neighborhood communities	PS	Q4
1.3	Obj.	Develop a Special Events programming	PS	Q1
1.4	Obj.	Develop a volunteer system to enhance community projects/events/etc.	PS	Q1
1.5	Obj.	Re-develop and enhance community sponsorship program	PS	Q1
2.0	Goal	Maintain a safe community and low crime rate	PD	
2.1	Obj.	Increase police/community partnerships and citizen engagement	PD	Q3
2.2	Obj.	Ensure appropriate geographical resource assignments; evaluate call types and priority dispatch and rapid response to crimes-in-progress	PD	Q3
2.3	Obj.	Ensure police staffing is adequate to handle activity demands and population growth	PD	Q3
3.0	Goal	Enhance future citizenship through youth programs	PD	
3.1	Obj.	Establish Police Explorer Program	PD	Q3
3.2	Obj.	Maintain and enhance Juvenile Criminal Diversion Program(s)	PD	Q3
3.3	Obj.	Maintain and grow Police Internship Program (Police Service Aides)	PD	Q3
3.4	Obj.	Create youth programs that support character building	PD	Q3
4.0	Goal	Increase safety of City and enhance quality of life by exploring new or expanded fire services	FD	
4.1	Obj.	Develop a business inspection program strategy...tied to business license as a public service benefit	FD	Q2
4.2	Obj.	Maintain or increase as needed, fire service levels through strategic allocation of operations, staffing, equipment and mutual aid	FD	Q6
5.0	Goal	Work with regional partners to enhance efficiency and effectiveness (or capabilities) while reducing cost and/or enhancing revenue streams	FD	
5.1	Obj.	Explore consolidation of administrative services (Lincoln, Loomis and/or PD)	FD/PD	Q5
5.2	Obj.	Explore consolidation of operational overhead (Lincoln, Loomis)	FD	Q4
5.3	Obj.	Create working group to evaluate EMS transport and JPA concept	FD	Q6
5.4	Obj.	Develop plan for regional training facility working in cooperation with Sierra College	FD/ECD	Q6

Responsive, Cutting-Edge and Effective Government

No.	G/O	Description	Assignment	Date
1.0	Goal	Cultivate and encourage public participation in City Government	CM	
1.1	Obj.	Employ various communication and media tools to engage and educate citizens, businesses, and those with interest in Rocklin	FIN	Q3
2.0	Goal	Create a coordinated communications process that ensures efficient, effective, responsive and consistent City communications with Rocklin Citizens and all of the City's target audiences	ECD	
2.1	Obj.	Develop a city-wide branding and marketing campaign based on clear goals and desired outcomes	ECD	Q2
2.2	Obj.	Develop the City's website and social media as "24/7" communication tools to provide and receive information	ECD	Q3
2.3	Obj.	Provide a single point of contact for non-public safety public relations and media inquiries	CM	Q1
3.0	Goal	To ensure staff is continually responsive, knowledgeable, efficient & effective	FIN	
3.1	Obj.	Prepare and implement a 5-year departmental succession plan	FIN	Q3
3.2	Obj.	Enhance technology base to improve process efficiency	FIN/IT	Q2
3.3	Obj.	Conduct needs assessment and implement training/accreditation programs	FIN	Q3
4.0	Goal	Change Structural, Organizational and Implementation Plan for Economic and Community Development	CM/ECD	
4.1	Obj.	Compile "best management practices" for streamlining the planning and development review process	CM/ECD	Q1
4.2	Obj.	Implement new automated permit information system to enable reviewing agencies, applicants and their representatives to track and manage work activities via the internet (Trak-It)	ECD FIN-IT	Q1
4.3	Obj.	Adopt expedited permit review alternatives	ECD	Q3
4.4	Obj.	Create easy public access to information, procedures and processes; conduct city-sponsored training for architects, developers, planners, engineers, contractors, builders, etc... on said procedures and processes.	ECD	Q2
4.5	Obj.	Further review and transition defined development approvals to an administrative process	CM ECD	Q3
4.6	Obj.	Create a Business Assistance Team (BAT) to help applicants review development concepts and to negotiate the City's planning and review process	CM ECD	Q1
5.0	Goal	Update and review employee personnel manual and personnel processes	CM/FIN-HR	
5.1	Obj.	Review and update employee personnel manual	CM/FIN-HR	Q2
5.2	Obj.	Review and update personnel processes to increase efficiency	CM/FIN-HR	Q4

6.0	Goal	Enhance governmental effectiveness concentrating on developing an organizational culture focused on performance, business friendly services, transparency and open communication.	CM	
6.1	Obj.	Use, via our code enforcement process, collaborative problem solving to address violations of the laws that effect the community's quality of life	CM ECD/PD	Q3
6.2	Obj.	Utilize new technology to improve service delivery	CM/FIN-IT	Q4
6.3	Obj.	Support more dialogue between city staff and residents and more meaningful involvement of city boards/commissions with the City Council	CM	Q1
6.4	Obj.	Encourage the challenge of "assumptions" and elimination of provincial approaches and siege mentality	CM	Q1
6.5	Obj.	Consolidate layers of regulation and/or redesign of regulatory and administrative processes	CM	Q3



Rocklin Community Investment Plan

CITY COUNCIL

Diana Ruslin, Mayor
Scott Yuill, Vice Mayor
George Magnuson, Councilmember
Greg Janda, Councilmember
Dave Butler, Councilmember

EXECUTIVE TEAM

Ricky Horst, City Manager
Russell Hildebrand, City Attorney
Economic & Community Dev. Dept.
Ricky Horst, Acting Director of Economic &
Community Development
Finance & Administrative Services Dept.
Kim Sarkovich, Chief Financial Officer
Fire Dept.
James Summers, Fire Chief
Police Dept.
Ronald Lawrence, Police Chief
Public Services Dept.
Rick Forstall, Director of Public Services
Office of the City Manager
Karen Garner, Economic Growth Manager

City of Rocklin, Office of the City Manager
3970 Rocklin Road, Rocklin, CA 95677
(916) 625-5560 www.rocklin.ca.us

Introduction

The City of Rocklin Community Investment Plan is a roadmap to guide both the short- and long-term economic growth of Rocklin and ensure a sustainable and fiscally healthy city.

The plan includes a long-term vision – a view of what Rocklin will look like in the future. To achieve that vision, goals, objectives, strategies and a work program must be defined that will move us closer to that vision. As the vision is long-term in nature and will change little, if at all over the course of many years, the work plan is at the other end of the spectrum. The work program, or action items, define specific projects and tasks and are constantly being updated as items are completed, modified as performance measures are reviewed and new actions created to respond to new opportunities and changes.

Goals

Goal 1 – Civic Investment

Use existing City assets in creative and new ways as a tool for economic growth, including infrastructure projects, land assembly, land swap, partnerships with private investment and leverage of City's financial contributions.

Goal 2 - Organizational Investment

Develop a culture of partnership/collaboration with community and identify City staff's role in achieving community investment goals.

Goal 3 - Business Climate Investment

Create the conditions for economic growth and opportunity for existing businesses, those considering expansion or relocation and entrepreneurs starting new businesses in Rocklin.

Objectives & Action Steps

Goal 1 Civic Investment

Objective 1.1 Identify dedicated revenues for the implementation of the Community Investment Plan.

Action Step 1.1.1 Propose funding strategies to Council.

Objective 1.2 Use infrastructure to fulfill City goals and leverage desired private investment.

Action Step 1.2.1 Pursue phasing of Whitney Ranch interchange project and funding of first phase.

Objective 1.3 Leverage surplus City properties for desired development or funding opportunities.

Action Step 1.3.1 Identify surplus City properties, market value & potential investors.

Action Step 1.3.2 Complete Property Management Plan for former RDA properties.

Action Step 1.3.3 Identify potential investors interested in acquiring former RDA properties for development.

Objective 1.4 Keep the public informed of community investment and infrastructure projects and the role specific projects play in the City's overall economic health.

Action Step 1.4.1 Use public meetings and notifications as opportunities to inform and educate the public about the City's investment, including short- and long-term benefits.

Objective 1.5 Encourage reinvestment in downtown Rocklin by implementing physical and process improvements and encouraging creativity and flexibility. Consider new realities and feasibility of downtown development with dissolution of RDA.

- Action Step 1.5.1** Review regulations currently affecting development in downtown/old town and modify, eliminate or develop new programs that encourage investment and allow greater flexibility.
- Action Step 1.5.2** Look at ways to incorporate arts and cultural events as a draw to the downtown/old town area.
- Action Step 1.5.3** Identify potential partners for Quarry Village development.
- Action Step 1.5.4** Encourage small scale improvements in downtown/old town by combining and leveraging existing programs and scheduled maintenance. Partner with property owners and tenants to leverage investment and clean up blighted properties.

Goal 2 Organizational Investment

Objective 2.1 Promote a “culture of collaboration” for internal staff that work with businesses and the development community.

Action Step 2.1.1 Identify development process improvements and improve communication with project applicants and developers.

Action Step 2.1.2 Consider new and flexible staffing models as development activity picks up.

Action Step 2.1.3 Identify ways to improve customer service through systematic feedback from customers.

Objective 2.2 Integrate economic growth goals into the City’s Community Development and Planning processes to maximize development opportunities.

Objective 2.3 Provide an ongoing forum of communication with the development and business community and establish methods for using feedback to improve City processes, programs and services.

Action Step 2.3.1 Host stakeholder roundtables/updates with brokers, property owners and developers.

Objective 2.4 Identify a core team of staff with multi-disciplinary expertise to initiate and implement Community Investment projects critical to fulfilling established goals.

Goal 3 Business Climate Investment

Objective 3.1 Increase the number of new businesses in Rocklin over the previous fiscal year.

Action Step 3.1.1 Provide fiscally responsible incentives that targets high-value businesses.

Action Step 3.1.2 Ensure the website is a rich data resource for new and potential businesses.

Action Step 3.1.3 Facilitate internal sharing of information and data for early identification and contact of project developers

Objective 3.2 Develop and implement a business retention program that encourages open communication with the City, identifies existing businesses that are growing or considering relocation and reduces the cost of doing business.

Action Step 3.2.1 Host a roundtable of executives from existing Rocklin based businesses to gather feedback on their needs.

Action Step 3.2.2 Continue three-year roll-out of business license fee reductions and inform development and brokerage community of changes.

Objective 3.3 Promote Rocklin as a center for higher education and build upon existing higher education assets.

Action Step 3.3.1 Work with Sierra College & William Jessup University on growth plans.

Objective 3.4 Establish Rocklin as a place that welcomes and supports entrepreneurs and start-up businesses.

Action Step 3.4.1 Partner with service providers including Sacramento Area Regional Technology Alliance (SARTA), SCORE and the Small Business Development Center (SBDC) to encourage entrepreneurial activity and business start-ups.

Objective 3.5 Determine ideal balance of land uses citywide to ensure long term sustainability of City's economic health.

Action Step 3.5.1 Retain consultant to review City's long term sustainability needs and development potential.

Objective 3.6 Promote Rocklin as a premier City for investment and development through an integrated branding and marketing campaign.

Action Step 3.6.1 Coordinate economic and development related marketing opportunities with citywide branding campaign.

Action Step 3.6.2 Ensure Community Development and Economic Growth web pages are up-to-date and provide valued and timely information.

Action Step 3.6.3 Continue monthly business and development e-newsletter and expand subscriber base.

Objective 3.7 Maximize tourism opportunities that provide a financial or other benefit to the City.

Action Step 3.7.1 Update City regulations related to film permits to encourage film related activities in Rocklin.



2023 FINANCIAL PROJECTIONS

CITY OF ROCKLIN

Summary Report of Fiscal Projections

10-Year Financial Plan

10-year financial planning is a fiscal management approach to realize our vision “to be a sustainable community, both economically and environmentally.” In an effort to examine the future financial health of the City of Rocklin, we present this initial 10-Year Financial Plan to project revenues and expenditures through FY 2022-23.

The 10-Year Financial Plan will be a useful tool for developing strategies to effectively meet community goals and for building the economic stability of the City. Financial planning will enable us to foresee potential problems early, giving the City time to make appropriate course corrections before problems develop or intensify. It will enable us to determine if we can support today’s decisions tomorrow, or if we can support future projects and their associated operation and maintenance cost. We will be able to determine if we can continue to afford what we presently do, how we do it, or make adjustments to avoid problems later by either cutting costs or exploring other possible resources.

“The City of Rocklin will continue a strong fiscal and financially sustainable course through focused economic growth, development of a stable tax base and strategic long-term financial planning”

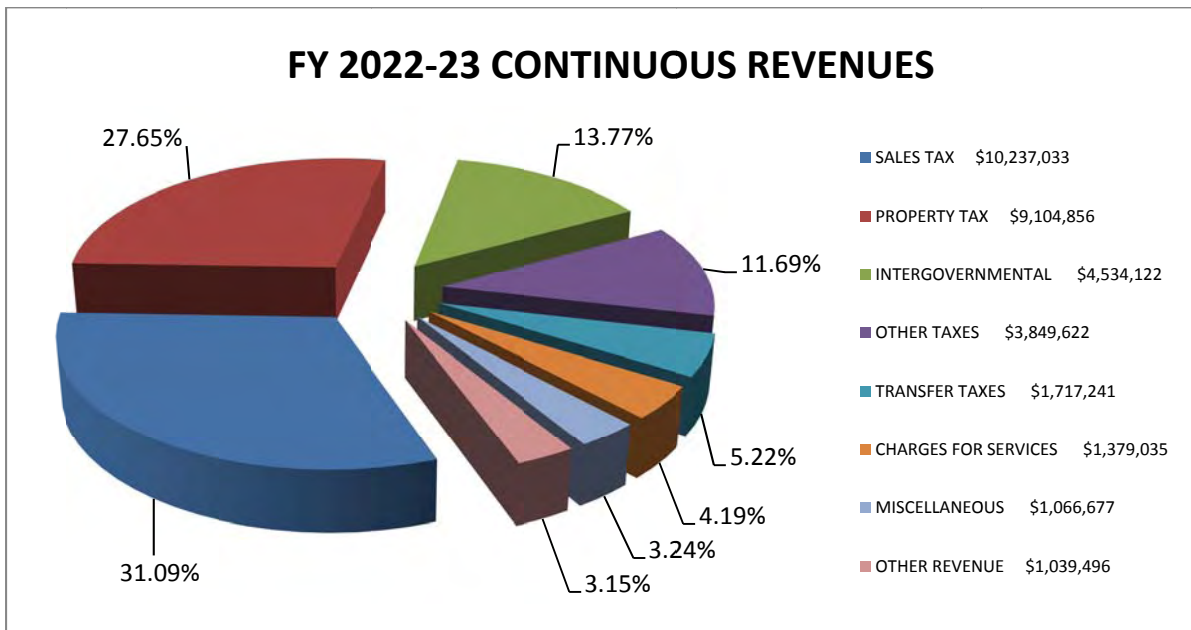
The 10-Year Financial Plan will examine both revenues and expenditures:

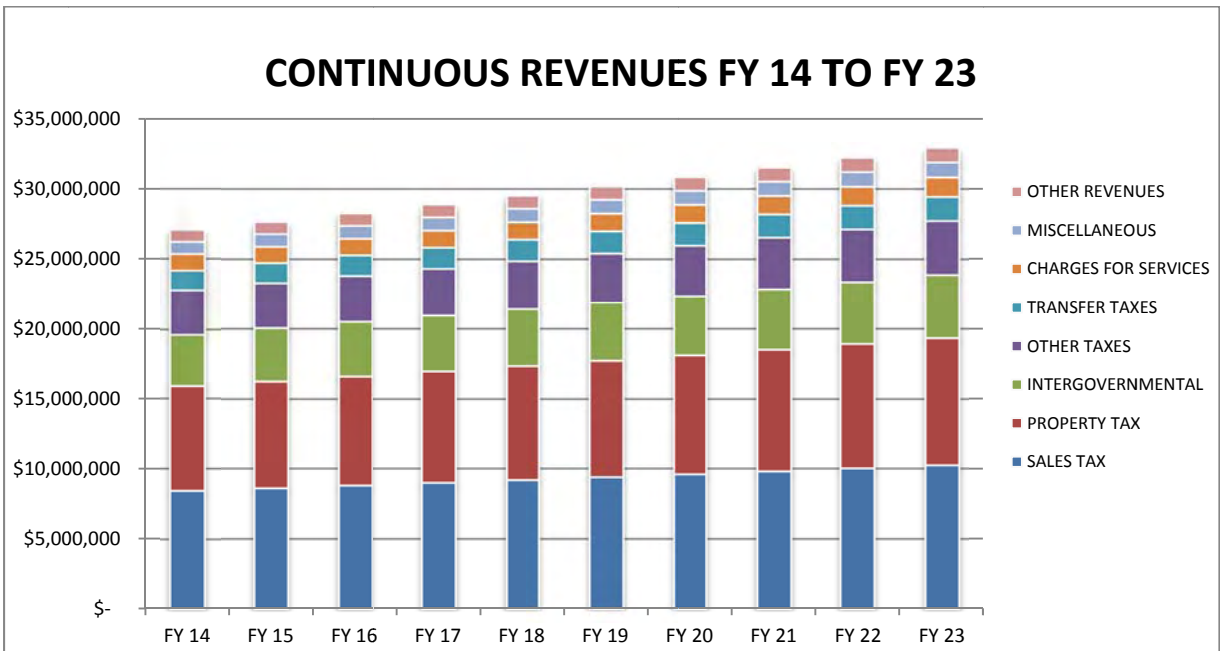
- 1) Revenues: By projecting reasonable tax and fee related revenues, the Plan will assist us in determining what level of budget is realistic. To do this, we must make two important assumptions. (1) It assumes reliance on both property and sales taxes. Because sales tax is a volatile revenue source that rises and falls with changes in the economy, it is unwise to rely too heavily on it. Instead, a stable budget should rely on similar portions of property and sales taxes. (2) We should assume that as the City grows closer to build-out, more revenue will come from taxes and less will come from building-related fees.

2) Expenditures: The Plan will project increases in expenditures using current trends and will focus on three major categories: salaries and wages to include benefits, operating expenditures, and (capital costs beginning in fiscal year 2014-15). It will not predict additional staffing by position, but rather utilize a percentage increase based on historical CPI, expected population growth (for PD only), and projected increases in the cost of employee benefits.

Revenue Sources

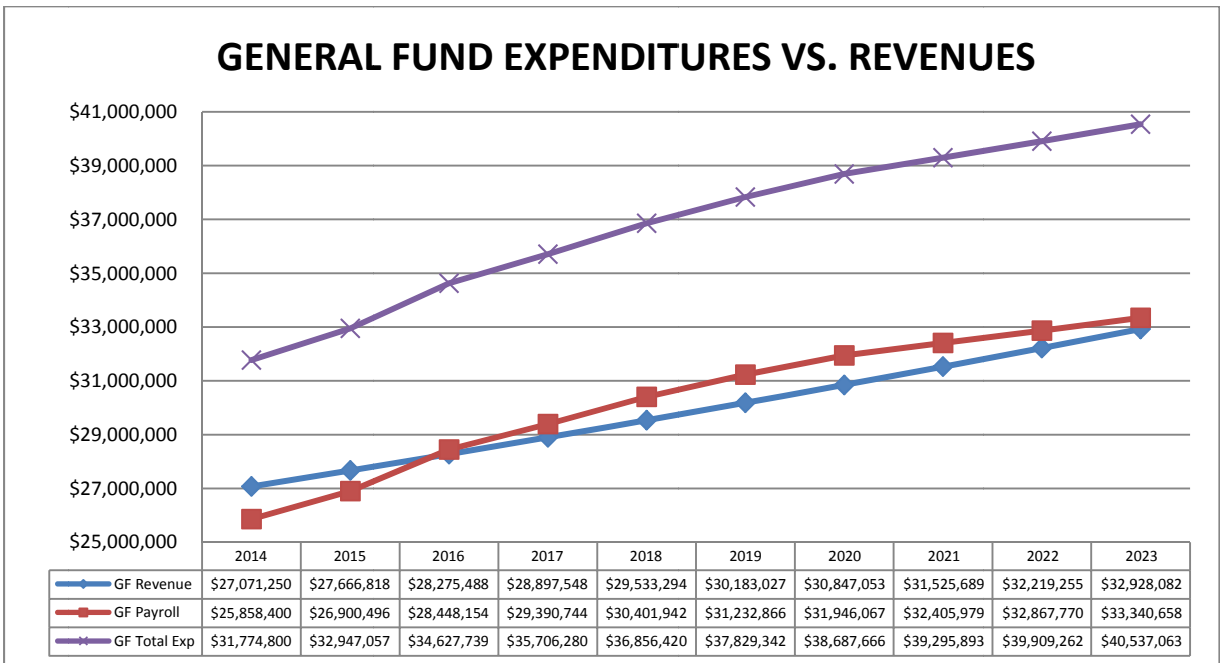
The graphs below depict the City’s major continuous revenue sources and their predicted contribution to the overall budget during the next 10 years. This initial 10-Year Financial Plan is restricted to the General Fund. Future projections will incorporate additional Funds and/or budgets beyond just the General Fund.





Expenditure Projections

The second part of the model projects City expenditures. The graph below illustrates the expected growth based solely on current MOU's and policy impacting salaries and wages, employee benefits, and operating expenses.



Major Plan Assumptions:

- 1) Incorporated known MOU changes*
- 2) Included only continuous revenue sources*
- 3) Applied historical CPI of 2.2% to revenue/expenses*
- 4) Excluded transfers and capital expenses*

Another tool that will help verify the validity of the Plan projections will be a 10-Year Staffing Plan. This plan will be undertaken and updated as a part of the annual budget process beginning in Fiscal Year 2014-2015. The Plan will provide a comprehensive view of staffing requests by each department over the next 10 years. Once complete it can be compared against the personnel cost projections of the 10-Year Financial Plan.

The 10-Year Financial Plan will increase the accountability to stakeholders by communicating explicitly and clearly the financial situation of the City over a 10-year period. It will make communicating financial decisions to the public much easier. For example, it would be possible to reasonably predict the need for fee adjustments and announce them in advance; or clearly define to the public the future cost of a public facility that would be built today, but need to be maintained tomorrow. Such financial planning in advance will discourage piecemeal decisions. The 10-Year Financial Plan will be a useful means for policy makers to develop and maintain a long-term vision.

Staff will need to expend significant effort in determining the appropriate assumptions to build into the Plan. The Plan will be revisited every year as a part of the budget process wherein staff will review the assumptions that influence projections, including CIP inflators, sales tax, property tax, other taxes, fees and charges, and projections on the condition of the overall economy. Each year, all the ingredients that go into the plan will be updated and adjustments made as necessary.

City Structure



City of Rocklin Overview
Organizational Charts
Elected and Appointed Positions Salary Schedule
Salary Schedules

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CITY OF ROCKLIN OVERVIEW

Structure of the Government Body

The City of Rocklin operates under a Council-Manager form of government, which vests authority in an elected City Council. The City Council is the City's legislative and policy-making body and appoints the City Manager who is responsible for the overall administration of the City. In addition to the appointment of the City Manager, the City Council also appoints the City Attorney, City Treasurer, City Clerk and members of the Planning Commission, Parks and Recreation Commission, and Front Street Historic Committee.

The city-wide organizational chart displays the relationships between organizational units of the City government. Day-to-day operations are handled by the City's departments. The departments are run by Department Directors who report to the City Manager. This organization ensures the City Manager can keep the City Council aware of operational issues of importance and of city-wide concern.



City Profile and History

The City of Rocklin is located at the junction of Interstate 80 and State Highway 65, near the base of the Sierra foothills in California's Gold Country. It is part of the Sacramento-Yolo Consolidated Metropolitan Statistical Area (CMSA), which includes the six counties of El Dorado, Placer, Sacramento, Sutter, Yolo, and Yuba. Rocklin is ideally located in proximity to many tourist locations and recreational amenities. It is within twenty minutes of Folsom Lake, thirty minutes of downtown and Old Sacramento, and less than two hours from Lake Tahoe, the Pacific Ocean, and San Francisco.

Rocklin encompasses 19.87 square miles and has been one of the fastest growing cities in California. The City's population grew 63% from 2000-2013. The City of Rocklin, with a current population of approximately 58,484, is the second largest by population in Placer County. Historically known as a safe community with low crime rates, excellent schools and beautiful parks, in August 2008, *Family Circle* magazine named Rocklin one of the "10 Best Towns" for families in America (it was the only California city on the list).

Schools in Rocklin are highly rated. The Rocklin Unified School District has an API Score of 891 with a 92% graduation rate. Sierra College, conveniently located off I-80 in the incorporated area of Rocklin, offers community college classes to students of all ages. Additionally, the City of Rocklin is home to an accredited private institution of higher education, William Jessup University, offering degrees in a variety of disciplines.

Although officially incorporated in 1893, Rocklin's recorded history begins 150 years ago when Joel Parker Whitney established Spring Valley Ranch. Over the years, 25 miles of crushed stone roads, 12 granite bridges, stables, barns, and housing for 200 ranch hands and their families were all constructed on this sprawling 30,000 acres, now considered the first developed property in Rocklin.

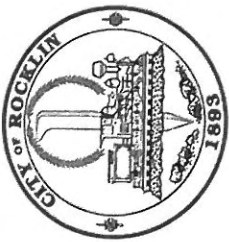
After the death of Joel Parker Whitney's son, the remaining heirs sold off the ranch in large parcels with the final sale in 1946. The planned communities of Stanford Ranch and Whitney Oaks now occupy much of the former Spring Valley Ranch. As Rocklin has evolved, the City has saved many of the original granite bridges used to cross creeks on the Spring Valley Ranch and has designed parks to include these bridges.

The City's original claim to fame came with the mining of granite. By 1910, 22 quarries operated in Rocklin and, in 1912, nearly 2,000 train carloads of granite were sent out of town to become part of the state capitol building and buildings in San Francisco. Today, Rocklin granite is still used commercially for monument signs by a long-time Rocklin family.



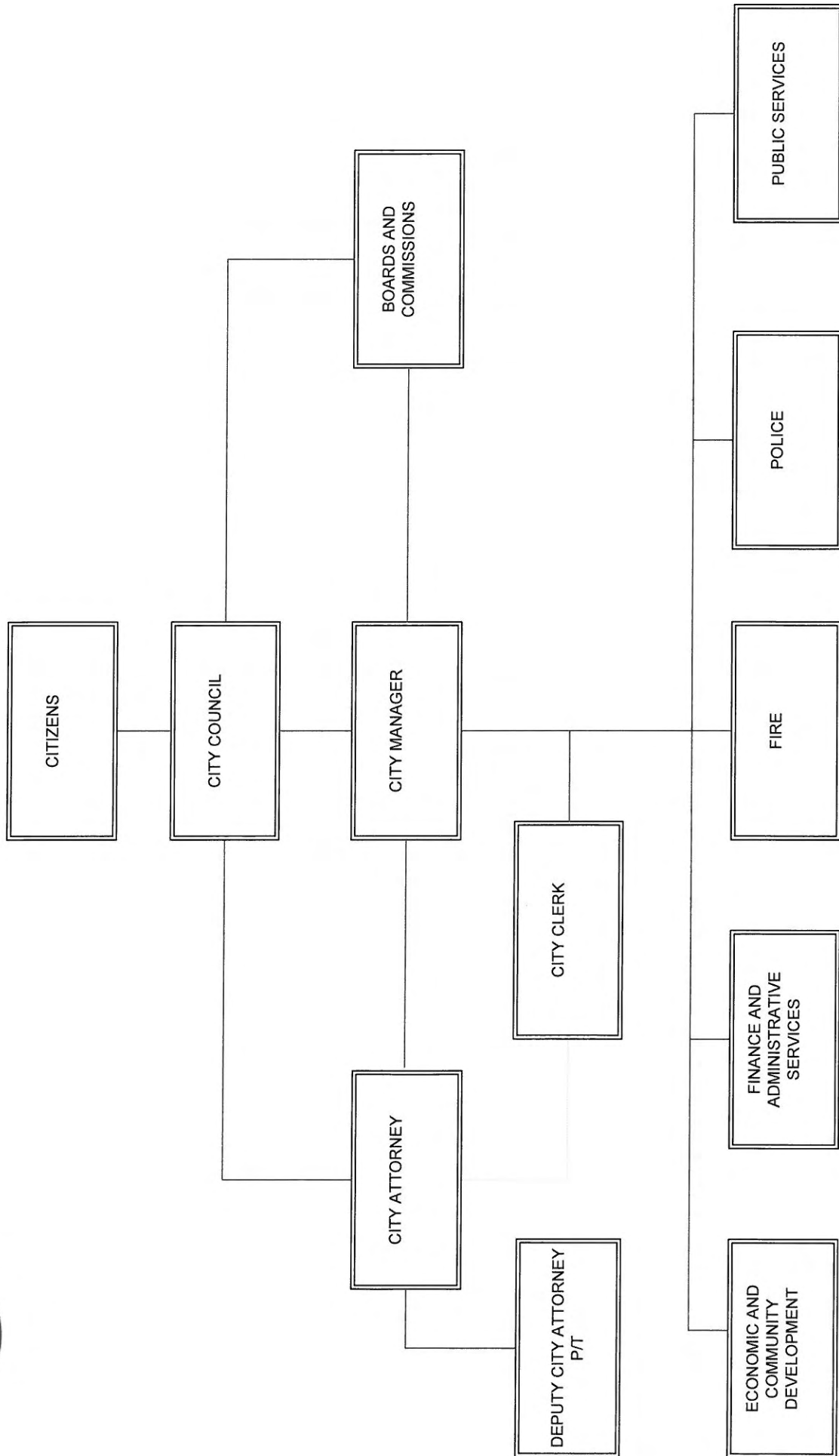
During the late 1950's and early 1960's, the expansion of suburban communities from Sacramento to the northeast, along the Highway 80 corridor, led to the growth of the housing market in Rocklin. Beginning in the 1980's, Rocklin realized the benefits of a lower cost of living and land that drew high technology firms and other industries to the region. This resulted in an expansion of commercial and residential development.

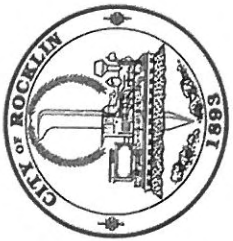
Rocklin is rich in traditions and history. Throughout the years, the City continues to be a leader in providing excellent services, a safe community, and maintaining a high quality of life.



City of Rocklin

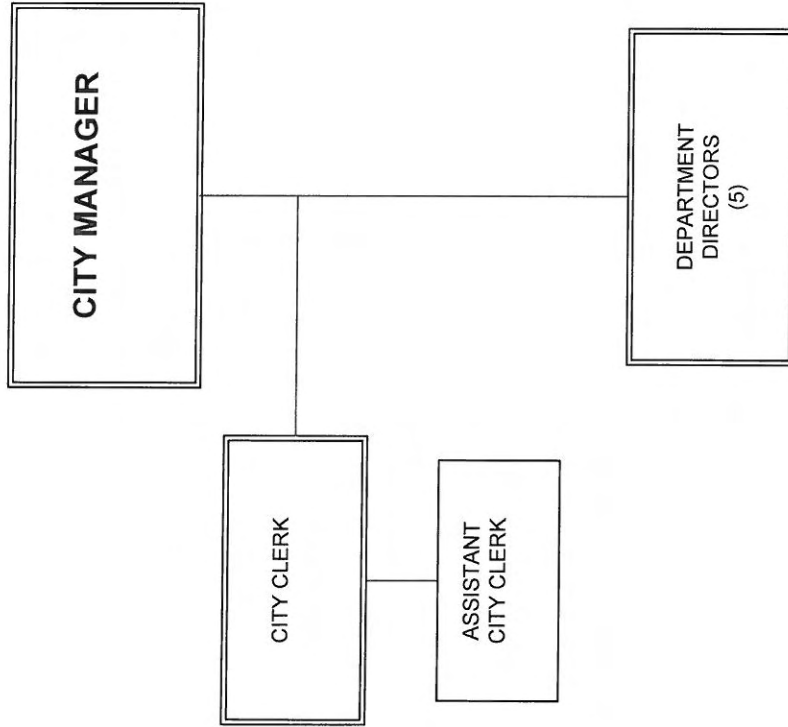
Organizational Chart - July 2013

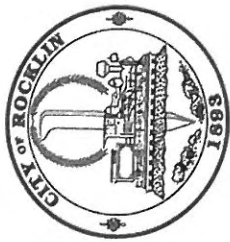




City of Rocklin Office of the City Manager

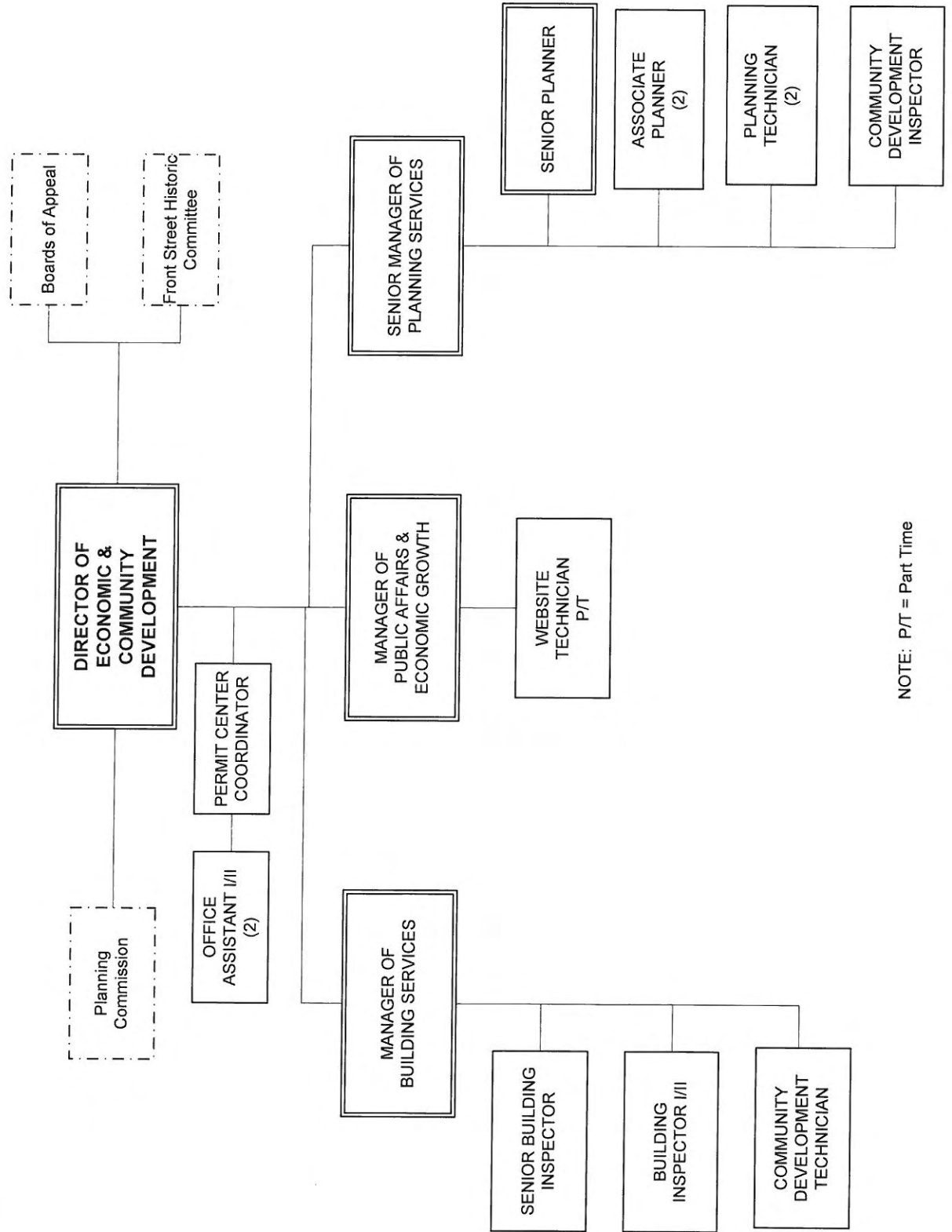
Organizational Chart – July 2013



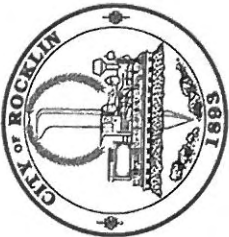


City of Rocklin Economic & Community Development

Organizational Chart – July 2013

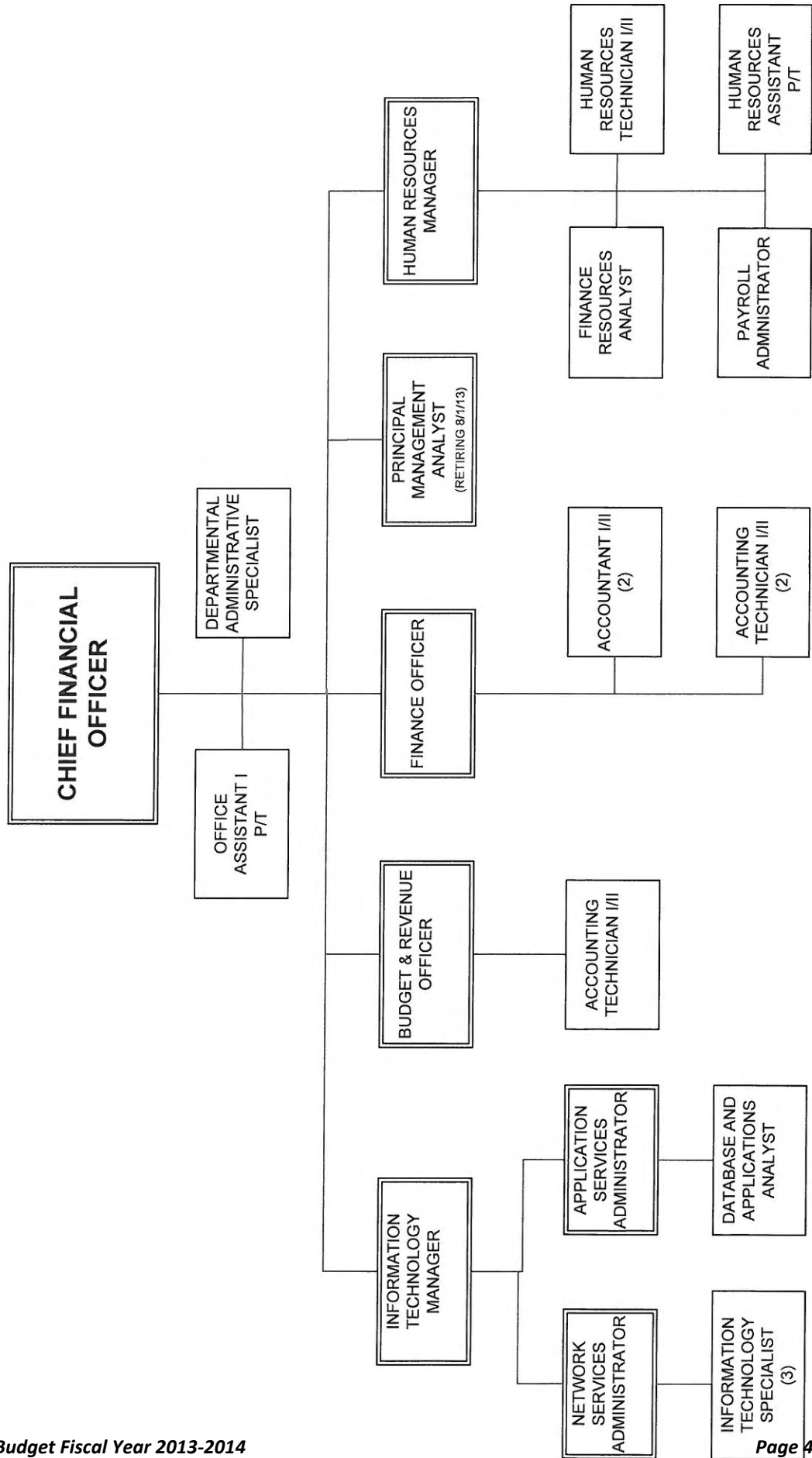


NOTE: P/T = Part Time

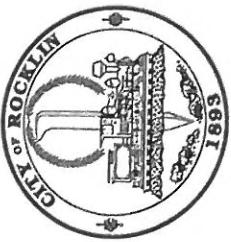


City of Rocklin Finance and Administrative Services

Organizational Chart – July 2013



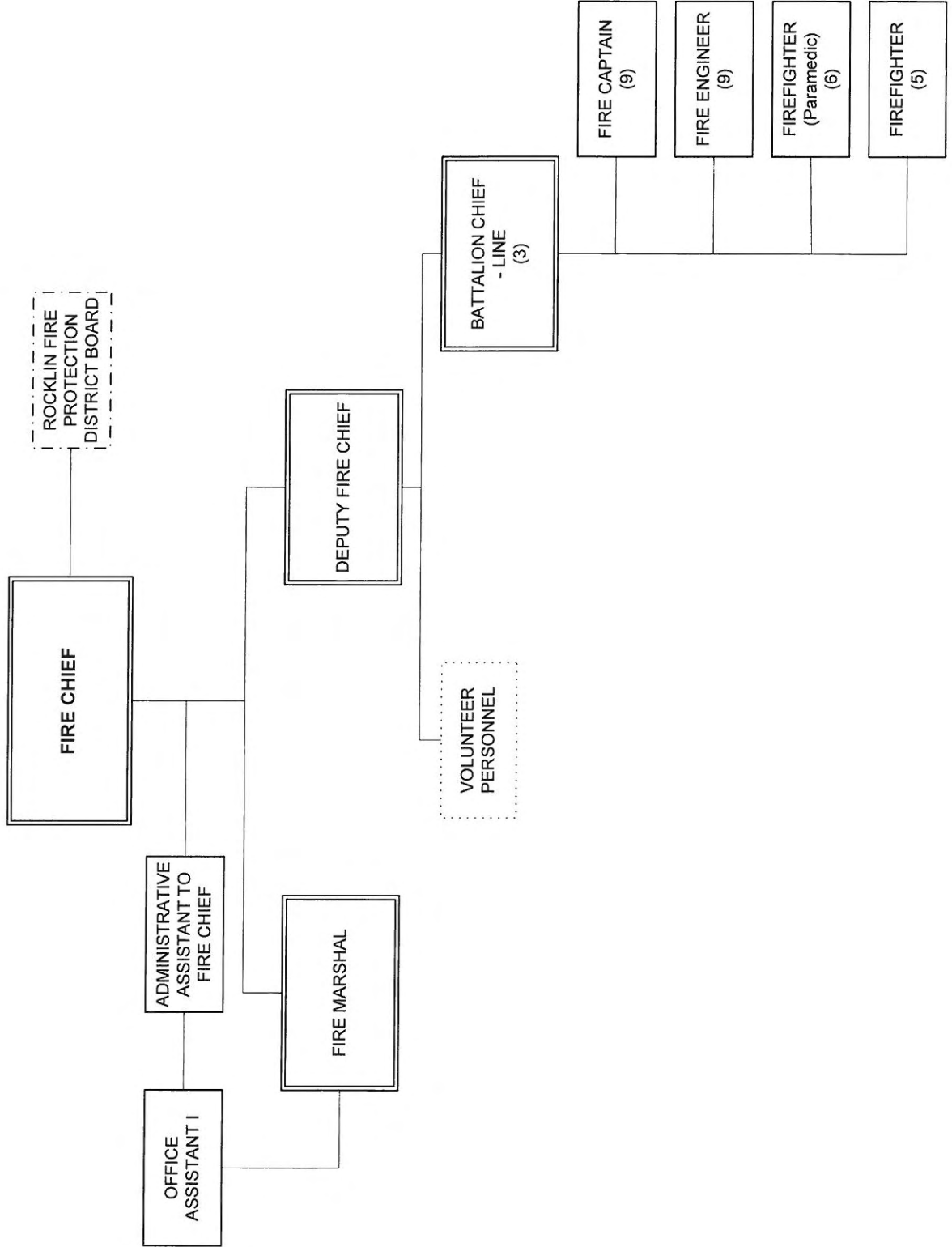
NOTE: P/T = Part Time

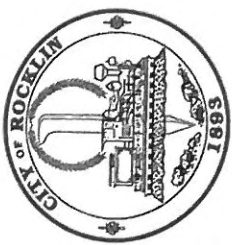


City of Rocklin

Fire

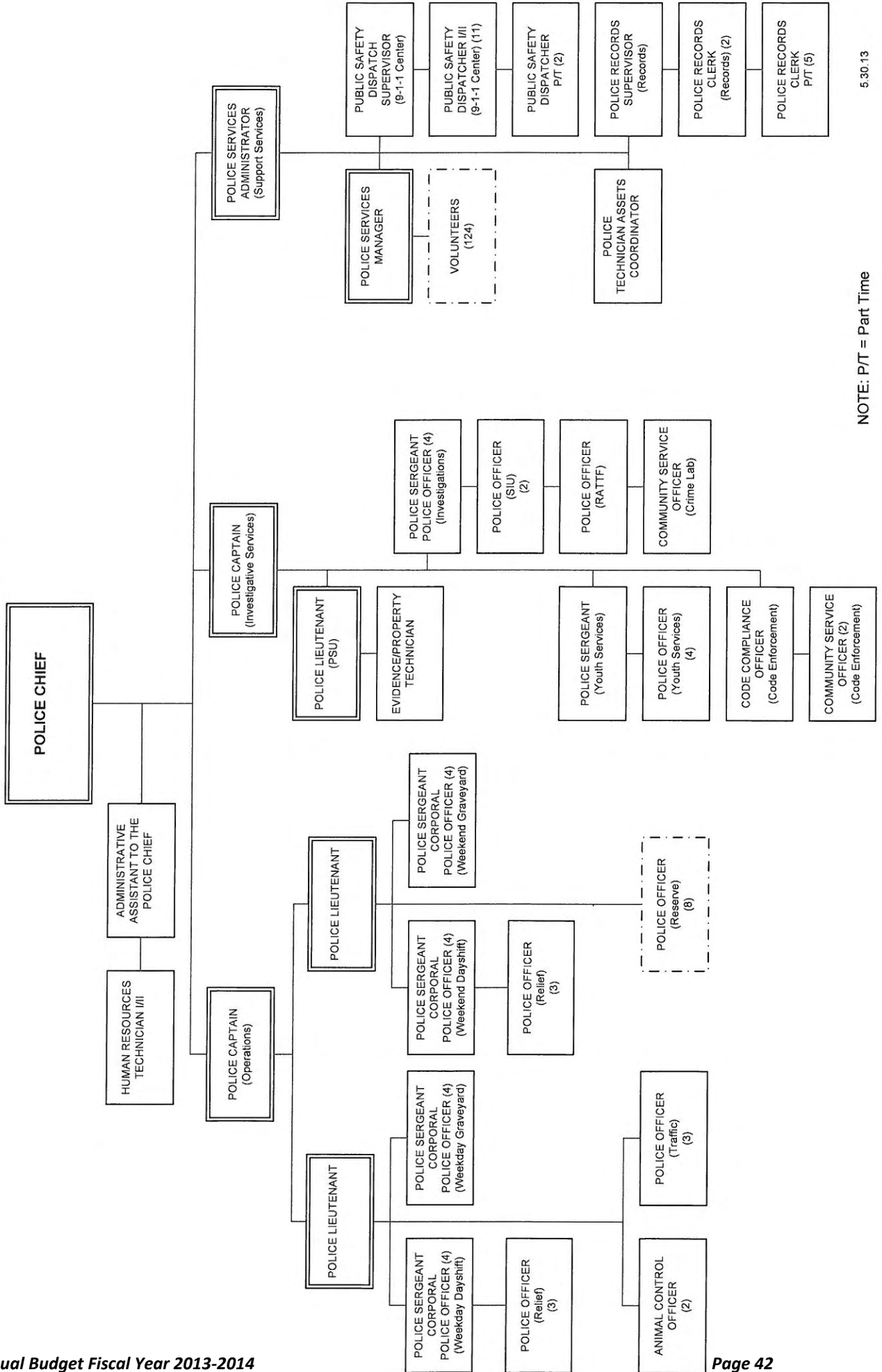
Organizational Chart – July 2013

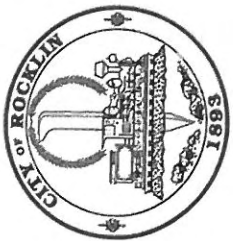




City of Rocklin Police

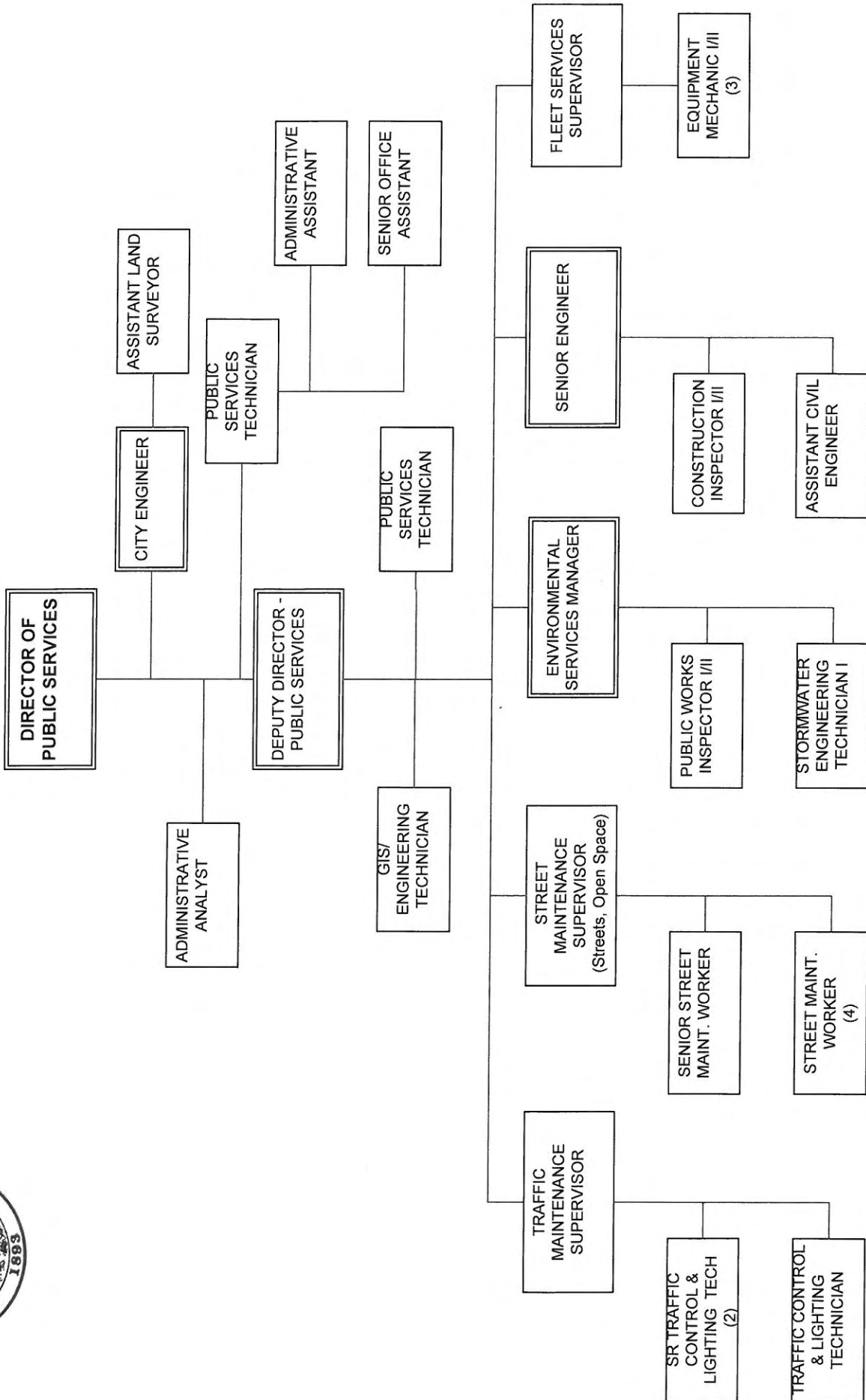
Organizational Chart – July 2013

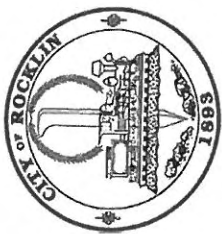




City of Rocklin Public Services

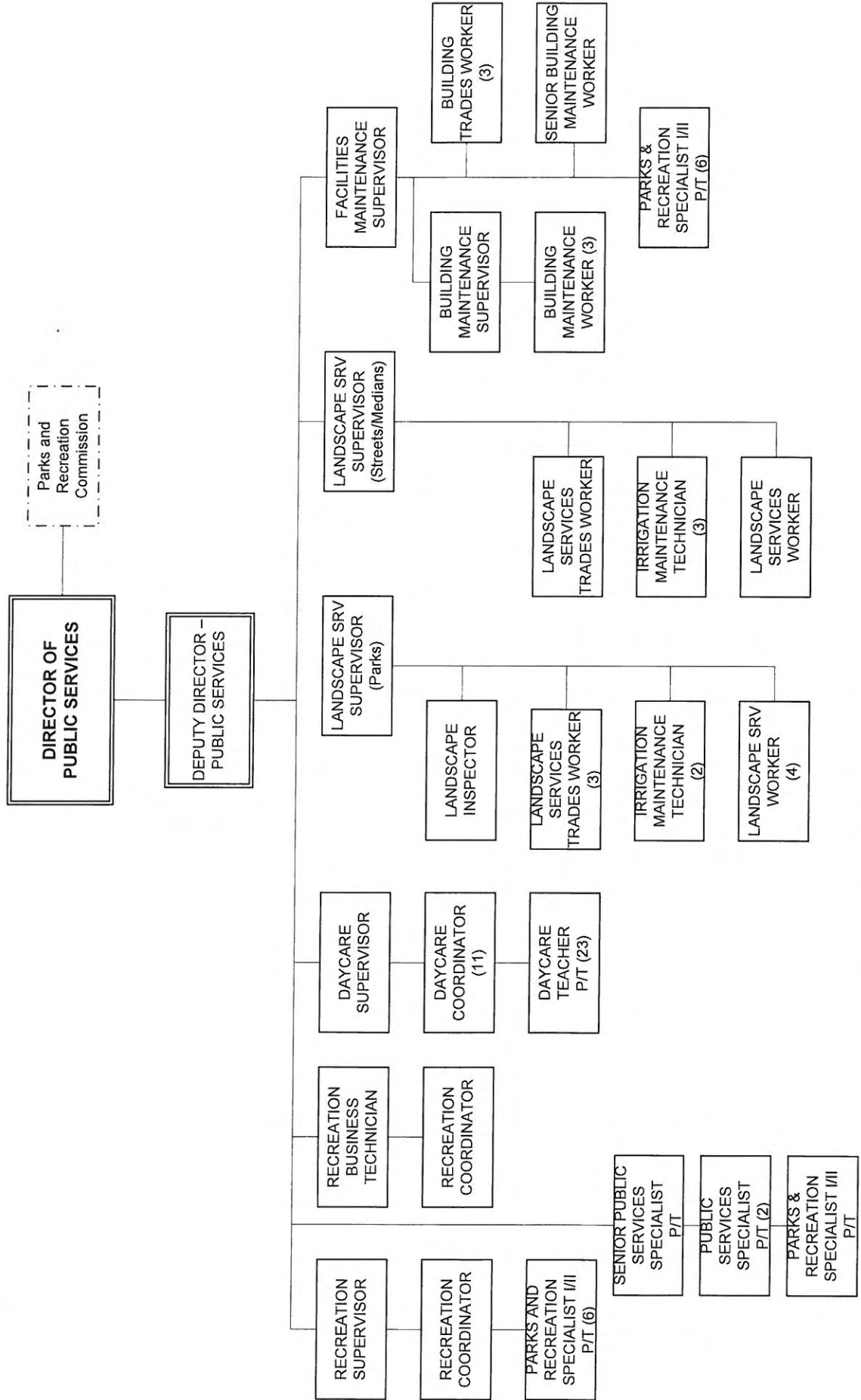
Organizational Chart – July 2013





City of Rocklin Parks & Recreation

Organizational Chart – July 2013



NOTE: P/T = Part Time

**CITY OF ROCKLIN
2013/2014 BUDGET
ELECTED AND APPOINTED POSITIONS
SALARY SCHEDULE**

<u>POSITION</u>	<u>MEMBERS</u>	<u>ANNUAL COMPENSATION</u>
Elected:		
City Council	5	8,220
Appointed:		
Planning Commission	5	3,600
Parks & Recreation Commission	5	1,800

CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE
Effective July 1, 2013

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Finance Resources Analyst	12	71,402	74,972	78,721	82,658	86,790	91,130
1	Application Services Administrator	14	75,021	78,772	82,706	86,852	91,193	95,744
1	Network Services Administrator							
1	City Clerk	15	76,894	80,744	84,770	89,010	93,470	98,129
0	Management Analyst							
1	Senior Planner							
1	Police Services Administrator							
0	Principal Management Analyst	17	80,784	84,823	89,065	93,523	98,197	103,102
1	Senior Engineer							
1	Budget and Revenue Officer	18	82,806	86,947	91,298	95,848	100,644	105,689
1	Manager of Building Services							
1	City Engineer							
1	Finance Officer							
1	Environmental Services Manager							
1	Manager of Public Affairs and Economic Growth							
1	Human Resources Manager	22	91,403	95,967	100,764	105,803	111,099	116,651
1	Information Technology Manager							
1	Senior Manager of Planning Services							
2	Deputy Director – Public Services	23	93,687	98,373	103,290	108,451	113,882	119,568
1	Deputy Fire Chief	32	117,001	122,848	128,992	135,433	142,209	149,317
1	Director of Economic and Community Development							
2	Police Captain							
1	Chief Financial Officer	34	122,924	129,070	135,524	142,300	149,415	156,886
1	Director of Public Services							
1	Fire Chief	41	146,118	153,424	161,096	169,150	177,608	186,488
1	Police Chief	43	153,516	161,191	169,251	177,713	186,599	195,930
			<u>Salary</u>		<u>Resolution No.</u>		<u>Date Adopted</u>	
1	City Attorney		215,965		2005-395		12/13/2005	
1	City Manager		200,970		2010-222		12/14/2010	
1*	Deputy City Attorney		66,659		Contract		11/29/2012	

28 Total FTEs (*Part-time employee not included in FTEs)

CITY OF ROCKLIN
PUBLIC SAFETY MANAGEMENT SALARY SCHEDULE
Effective July 1, 2013

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Police Services Manager	63,731	66,917	70,266	73,779	77,468	81,344
<u>3</u>	Police Lieutenant	105,465	110,736	116,271	122,080	128,190	134,601
4	Total FTEs						

CITY OF ROCKLIN
 CONFIDENTIAL SALARY SCHEDULE
 Effective July 1, 2013

<u>FTE Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1 Administrative Assistant to Fire Chief	15	43,405	45,568	47,856	50,242	52,752	55,398
1 Administrative Assistant to Police Chief	17	45,586	47,864	50,252	52,775	55,410	58,179
1 Departmental Administrative Specialist							
0 Human Resources Technician I							
1 Assistant City Clerk	20	49,091	51,548	54,126	56,828	59,667	62,654
2 Human Resources Technician II							
1 Payroll Administrator	24	54,188	56,897	59,742	62,729	65,865	69,159
7 Total FTEs							

CITY OF ROCKLIN
POLICE SALARY SCHEDULE
Effective July 1, 2013

<u>FTE</u> <u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
6 Police Sergeant	80,460	84,480	88,709	93,128	97,796	102,670
40 Police Officer	65,445	68,713	72,150	75,757	79,553	83,520
1 Public Safety Dispatch Supervisor	55,484	58,265	61,170	64,235	67,449	70,823
3 Community Service Officer	51,615	54,200	56,906	59,751	62,746	65,880
1 Police Technical Assets Coordinator						
1 Police Records Supervisor						
0 Senior Records Clerk	49,334	51,812	54,397	57,120	59,979	62,976
1 Evidence/Property Technician	48,142	50,561	53,084	55,731	58,516	61,449
8 Public Safety Dispatcher II						
1 Code Compliance Officer	46,492	48,806	51,248	53,819	56,507	59,324
3 Public Safety Dispatcher I	44,653	46,890	49,232	51,696	54,281	57,004
2 Police Records Clerk	42,525	44,653	46,890	49,232	51,696	54,281
<u>2</u> Animal Control Officer	42,330	44,436	46,668	48,995	51,446	54,025
69 Total FTEs						

CITY OF ROCKLIN
 FIRE SALARY SCHEDULE
 Effective July 1, 2013

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
11	Firefighter	59,100	62,061	65,167	68,432	71,841	75,434
9	Fire Engineer	65,645	68,926	72,382	75,997	79,803	83,793
9	Fire Captain	75,042	78,785	82,734	86,876	91,221	95,783
3	Battalion Chief – Line	92,302	96,919	101,764	106,848	112,202	117,801
<u>1</u>	Fire Marshal						
33	Total FTEs						

CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE
Effective July 1, 2013

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Office Assistant I	5	28,225	29,640	31,132	32,687	34,321	36,031
2	Office Assistant II	9	31,157	32,726	34,359	36,070	37,883	39,772
1	Senior Office Assistant	15	36,134	37,947	39,837	41,830	43,926	46,138
3	Building Maintenance Worker	16	37,047	38,899	40,840	42,885	45,032	47,270
5	Landscape Services Worker	17	37,972	39,863	41,856	43,952	46,151	48,453
4	Street Maintenance Worker							
0	Equipment Mechanic I	19	39,889	41,883	43,978	46,177	48,492	50,909
5	Irrigation Maintenance Technician	20	40,892	42,936	45,084	47,333	49,714	52,195
1	Senior Building Maintenance Worker							
1	Accounting Technician I	21	41,907	44,003	46,202	48,517	50,948	53,506
1	Administrative Assistant							
2	Planning Technician							
1	Senior Street Maintenance Worker							
4	Landscape Services Trades Worker	22	42,962	45,109	47,360	49,726	52,221	54,831
2	Public Services Technician							
3	Building Trades Worker	23	44,030	46,229	48,543	50,973	53,519	56,194
3	Equipment Mechanic II							
2	Recreation Coordinator							
9	Daycare Coordinator							
2	Daycare Coordinator (10 month)		36,410	38,230	40,142	42,149	44,256	46,469
2	Accounting Technician II	25	46,266	48,569	50,999	53,557	56,233	59,036
1	Community Development Technician							
1	Permit Center Coordinator							
1	Traffic Control and Lighting Technician							
0	Building Inspector I	26	47,411	49,790	52,272	54,895	57,635	60,514
0	Construction Inspector							
1	Landscape Inspector							
0	Public Works Inspector I							

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	GIS/Engineering Technician	27	48,608	51,038	53,584	56,258	59,075	62,032
1	Recreation Business Technician							
0	Accountant I	28	49,816	52,310	54,922	57,674	60,553	63,588
1	Building Maintenance Supervisor							
1	Stormwater Engineering Technician I							
1	Building Inspector II	30	52,336	54,959	57,712	60,592	63,614	66,802
1	Community Development Inspector							
1	Construction Inspector II							
1	Public Works Inspector II							
2	Senior Traffic Control and Lighting Technician							
1	Daycare Supervisor	31	53,647	56,335	59,152	62,109	65,208	68,474
3	Information Technology Specialist							
1	Recreation Supervisor							
2	Accountant II	32	54,985	57,736	60,630	63,652	66,841	70,185
0	Assistant Planner	33	56,362	59,177	62,148	65,247	68,513	71,933
1	Facilities Maintenance Supervisor							
1	Fleet Services Supervisor							
2	Landscape Services Supervisor							
1	Street Maintenance Supervisor							
1	Traffic Maintenance Supervisor							
0	Senior Accountant	35	59,216	62,173	65,285	68,551	71,985	75,586
1	Assistant Civil Engineer							
1	Senior Building Inspector	36	60,694	63,729	66,918	70,262	73,786	77,463
1	Assistant Land Surveyor	37	62,212	65,324	68,590	72,023	75,623	79,405
1	Administrative Analyst	39	65,362	68,628	72,062	75,662	79,456	83,430
2	Associate Planner							
1	Database and Applications Analyst							
0	Plan Check Engineer	44	73,952	77,656	81,540	85,615	89,898	94,385

88 Total FTEs

CITY OF ROCKLIN
 PERMANENT
 PART-TIME EMPLOYEES HOURLY SALARY SCHEDULE
 Effective July 1, 2013

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>
0	Day Care Aide	1	8.00	8.40	8.82
8	Parks & Recreation Specialist I	3	9.26	9.72	10.20
23	Day Care Teacher	5	10.00	10.50	11.02
1	Office Assistant I				
5	Parks & Recreation Specialist II	7	12.00	12.60	13.23
2	Public Services Specialist I				
1	Senior Public Services Specialist	9	14.00	14.70	15.43
0	Office Assistant II				
1	Human Resources Assistant	11	16.00	16.80	17.64
5	Police Clerk				
0	Police Dispatcher I	13	21.46	22.54	23.67
2	Police Dispatcher II	15	23.14	24.30	25.52
1	Website Technician	17	25.00	26.25	27.56
50	Total Permanent <u>Part-Time</u> Employees (Not FTEs) (Total includes Part-Time Deputy City Attorney)				

Definition:

- 20 Hours per week
- 999 Hours per fiscal year
- No Benefits

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Budget Overview



Key Management Practices

Budget and Revenue Highlights

Fund Overview

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KEY MANAGEMENT PRACTICES

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. Budgeting helps policy makers set goals, assists program managers and department heads in the improvement of organizational performance, and ensures that both elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statutes that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budgets scope and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

Authorization

In accordance with Chapter 3.28 of the Rocklin Municipal Code, the City Manager shall prepare and submit by May 15th of each year, the annual budget to the City Council. The budget shall include an explanation message, and shall contain itemized statements for recommended City expenditures and estimated revenues. The City Council shall conduct one or more hearings on the proposed budget and make changes as deemed appropriate. The City Council shall adopt a final budget on or before June 30th of each year. The City Manager shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

Basis of Budgeting

An operating, capital project and transfer budget is adopted each fiscal year for the General Fund and certain Special Revenue, Capital Project, Debt Service, Permanent, Proprietary, and Fiduciary Funds. The proposed budget shall be balanced by fund, meaning that the recommended appropriations do not exceed the combined total of estimated revenues and unreserved

fund balance for each of the City's individual funds subject to appropriation. The level of budgetary control for the City is at the fund level.

Department heads are given authority to control their budgets and to make changes indicated to meet program objectives and to meet performance goals. In no case may total expenditures of a particular department or fund exceed what is appropriated by the City Council without approval by the City Council. Unexpended appropriations shall lapse at year end.

Fund Accounting

The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

Investment Policy

The primary objective of the City's investment policy, Legislative Policy #1, is the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

Fiscal Procedures

The City of Rocklin budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles (GAAP), the recommended best practices of the Governmental Accounting Standards Board (GASB) and the City's internal financial policies.

The City will maintain an accounting system to provide all of the data needed to allow for the timely preparation of financial statements for the entire City in conformity with GAAP. The City will contract for an independent audit of the City's finances and for compliance with GASB and state laws. The audit will be published annually as a

Comprehensive Annual Financial Report (CAFR).

Capital Investment Plan:

The City will develop and implement a five-year capital investment plan, which will require the City to anticipate long-term needs. The five-year capital investment plan will determine the capital investment priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.



Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are defined by the City as assets with an initial, individual cost of \$5,000 or more, \$100,000 for infrastructure and an estimated life of in excess of one year.

Fleet Equipment

The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement.

Risk Management

The City operates a risk management and loss prevention program to minimize losses.

One Time Revenues

A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Rocklin will utilize General Fund one time or temporary funds to obtain capital assets, fund capital projects, replenish the General Fund Operating Reserve and/or make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

Debt Policy

Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). In addition to the policies and procedures for land secured financing as enacted by Resolution No. 2005-112, the City will write and enact a policy determining the appropriate community debt burden. Policy tenets should address parameters for general obligation debt, general revenue debt, appropriate percentage for outstanding debt, debt services as a percentage of revenue, debt per capita, pay-as-you-go and ongoing analysis of refunding opportunities.

Capital Needs Financing

The City of Rocklin will, where possible, and in accordance with the adopted Capital Investment Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future

borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

Capital Expenditures

All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt in current fiscal years will not be utilized for current year expenditures.

To the extent bonds are planned to be issued consistent with an approved rate structure that provides sufficient capacity to support the related debt service, these projects can be included in the ensuing year Capital Investment Plan. This policy will enable the City to avoid the expenditure of funds before they are received.

De-obligation

In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

General Fund Operating Reserve

The City of Rocklin will maintain an operating reserve equal to 25% of the planned budgeted expenditures in the General Fund (less any capital equipment and/or project costs). These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc, to avoid use of the reserve. Should the reserve level exceed 25%, excess funds could be transferred to support the City's Capital Investment Plan. To the extent the reserve level falls below 25%, a plan will be executed to replenish the reserve at the targeted funding level within three years.

General Fund Disaster Contingency Reserve

The City of Rocklin will maintain an emergency reserve equal to \$1 million as set by Resolution No. 2012-136. These reserved dollars will be used in the event of a "declared" emergency providing financial support for recovery efforts as directed by the City Council.

Self-Insured Losses Reserve

The City will maintain a self insured losses reserve equal to \$1 million. These reserved dollars will be used for losses not covered under existing insurance programs.

Retiree's Health Reserve

The City will maintain a Retiree's Health Reserve. These reserved dollars will be used to fund a Retiree's Health Trust to offset the retiree's health accrued liability. Interest earned on these funds will be used to offset

current retiree's health insurance premium payments. Additionally, the Retiree's Health Fund will be partially funded by annual transfers-in of 45% of the General Fund's current fiscal year's fund balance surplus as limited by the transfer to the GF – Special Reserve Fund and the total amount transferred into the General Fund through the annual Indirect Cost Allocation.

Fleet Capital Reserve

The City of Rocklin will maintain Fleet Capital Reserves for the purchases of new and replacement vehicles and other capital assets. These reserves will be designated for each Operating Fund and summarized in the annual budget. The amount added to each Fund's reserve will be calculated by utilizing the annual asset depreciation expense, and allocated through the same methodology as the Fleet Allocation process.

General Fund – Special Reserve

At the end of each fiscal year, after calculating the 25% General Fund Operating Reserve, any General Fund surplus (net amount by which the fund balance is increased in that fiscal year) will be transferred to the GF – Special Reserve Fund and to the Retiree's Health Fund as limited by the total amount transferred into the General Fund through the annual Indirect Cost Allocation. The surplus will be split between the two funds with 55% transferred to the GF – Special Reserve Fund (45% designated for Streets Maintenance, 5% for Economic Development, and 5% for Code Enforcement) and 45% transferred to the Retiree's Health Fund.

BUDGET AND REVENUE HIGHLIGHTS

The City Budget

The City's budget document contains a complete overview of the projected revenues and the proposed departmental expenditures for a given fiscal year. The City's budget is separated on a departmental basis into Police, Fire, Public Services, Economic & Community Development, Finance & Administrative Services, and Legislative; each with differing goals, objectives, and the ability to generate fees or other revenue to fund a portion or all of their operating costs.

The City's budget process is set forth at Chapter 3.28 of the Rocklin Municipal Code. Section 3.28.050 states, "The Council shall adopt a final budget on or before June 30 of each year by resolution". Though generally considered good stewardship of public resources and a fiduciary duty to the citizens of the City, there is no stated requirement in the Rocklin Municipal Code, nor state statutes, that the City approves a balanced budget.

The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The City budget includes the following types of funds: General Fund, Special Revenue funds, Capital Project funds, Debt Service funds, Internal Service fund, Permanent funds, and Agency funds. Fund descriptions are included in the Fund Overview section.

Revenue Overview

Revenue is presented in the City budget by major revenue categories: Taxes, Licenses and Permits, Intergovernmental Revenues, Fines, Forfeitures & Penalties, Charges for Services, Use of Money and Property, and Miscellaneous. The budgeted revenue is presented in total and is also broken down into sub-categories within each major category.

Revenue estimates are based on information received from City departments, outside agencies (County of Placer Assessor, State Department of Finance, Placer County Transportation Planning Agency, etc.), historical data and current economic trends. For the most part, the City takes a conservative approach to forecasting revenue.

Unlike a private business, some of the City's revenue is restricted to certain uses by law. A special tax is levied for the specific purpose approved by the voters. Fees are charged for specific services. Many intergovernmental revenues (i.e. State & Federal funds) are designated by law for specific types of activities/projects.

Major sources of the City's General Fund revenue for day-to-day operations and services come from property tax, sales and use tax, business license tax (a tax on businesses in the City – usually measured by gross receipts), motor vehicle license fees, franchise fees, and transient occupancy (or hotel bed) tax. The largest of these revenue sources are property tax and sales and use tax.

Property Tax: Under California law, property taxes are assessed and collected by the counties up to 1% of assessed value, plus other increases approved by the voters. The property taxes go into a pool and are then allocated to the cities in accordance with statutory regulations.



Property taxes attach annually as an enforceable lien on January 1. Taxes are levied on January 1, are payable in two installments, and are delinquent at December 10 and April 10. The County of Placer (the County) is responsible for the collection and allocation of property taxes. The County apportions secured property tax revenue in accordance with the alternate methods of distribution, the “Teeter Plan,” as prescribed by Section 4717 of the California Revenue and Taxation code. Therefore, the City receives 100% of the secured property tax levies to which it is entitled, whether or not collected.

The housing and commercial real estate markets are beginning to show signs of improvement. The City is projecting (based upon information from the County Assessor) secured property tax revenues to increase slightly at 1.2% in fiscal year 2013-2014. This slight increase is a result of assessed values for secured property

increasing 0.5% and similar trends experienced for supplemental and unsecured property taxes.

Sales Tax: Sales tax is imposed on retailers for the privilege of selling tangible personal property in California. A use tax is imposed on purchasers whenever sales tax does not apply, such as for goods purchased out of state for use in California. The sales and use tax rate in a specific California location has three parts: the State tax rate, the local tax rate and any district tax rate that may be in effect. State sales and use taxes provide revenue to the state’s General Fund, to cities and counties through specific state fund allocations, and to other local jurisdictions. The current sales tax rate in Placer County – City of Rocklin – is 7.5%.

The City continues to project improvements in sales tax revenues (based upon actual current year receipts, and economic forecasts) with a year-over-year increase of 9.5% for the 2012-2013 fiscal year along with a 5.0% increase for the 2013-2014 fiscal year.



FUND OVERVIEW

Consistent with other governmental agencies, the City uses fund accounting. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

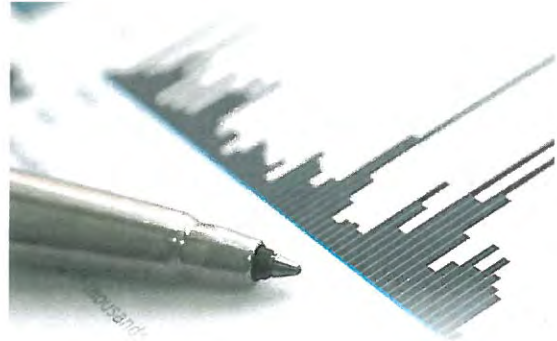
Governmental funds include the General Fund, Special Revenue, Capital Project, Permanent, and Debt Service funds.

The General Fund is used to account for resources traditionally associated with the City which are not required legally or by sound financial management to be accounted for in another fund. From this fund the City's general operating expenditures are paid, the fixed charges, and the capital costs that are not paid through other funds.

Special Revenue Funds are used to account for specific revenues that are legally or otherwise restricted to expenditures for particular purposes. Examples of Special Revenue Funds include State Gas Tax and SB325 Tax (sales tax on fuel purchases).

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. Examples of Capital Project Funds include Traffic Circulation Impact fees and Capital Construction Impact Fees.

Permanent Funds, such as the Conservation Easement Endowment Fund, are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's programs.



Debt Service Funds account for the accumulation of financial resources for the payment of interest and principal on the general long-term debt of the City or its component units.

Proprietary Funds

The City maintains one type of proprietary fund, an internal service fund. Internal service funds are an accounting methodology used to accumulate and allocate costs internally among the City's various functions. The Fleet Internal Service Fund is used to account for the financing of the City's fleet services provided by one City department to other departments on a cost-reimbursement basis.

Fiduciary Funds

Agency Funds account for assets held by the City in a purely custodial capacity. Examples of Agency Funds include the Wetlands Maintenance Trust and the Boroski Landfill Monitoring Trust.

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Revenues



Revenues by Category

Revenues

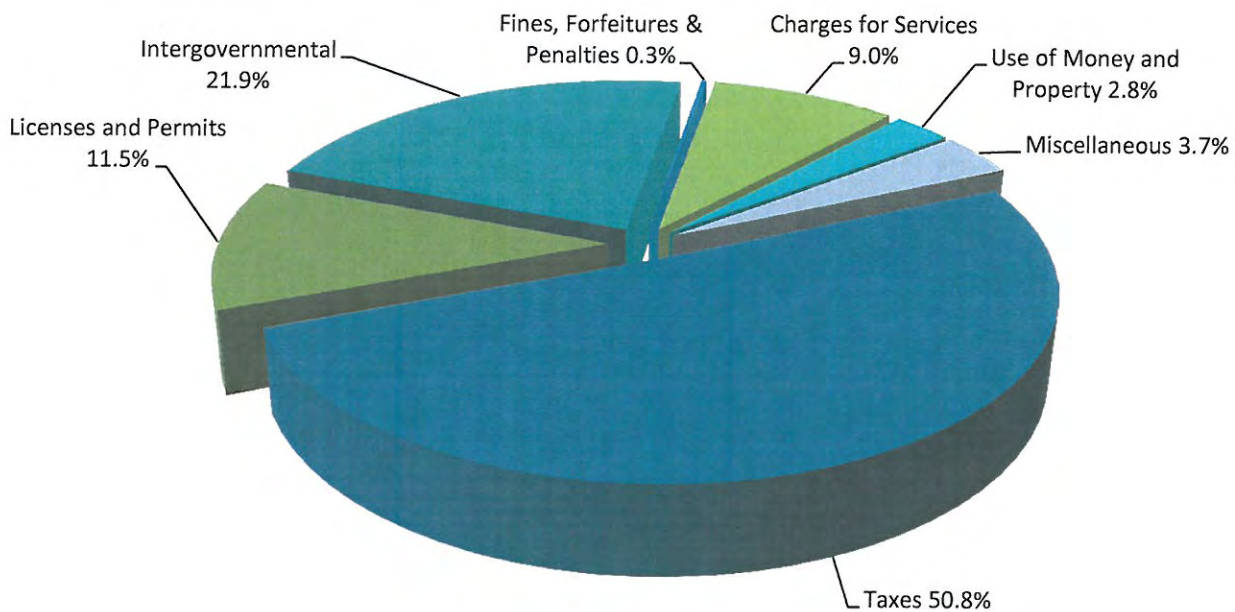
General Fund Revenues by Category

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City of Rocklin

Revenues by Category Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
Taxes	25,297,689	25,759,750	26,290,750
Licenses and Permits	6,068,217	4,495,850	5,922,450
Intergovernmental	9,922,076	11,824,950	11,298,900
Fines, Forfeitures & Penalties	160,500	141,450	129,500
Charges for Services	4,623,213	5,591,250	4,672,950
Use of Money and Property	1,716,249	1,615,250	1,466,850
Miscellaneous	1,587,422	2,523,950	1,936,450
Total All	\$49,375,366	\$51,952,450	\$51,717,850



City of Rocklin

Revenues

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
Taxes			
Business Licenses	883,000	975,000	572,000
Franchise	1,886,000	1,895,000	1,910,000
Other	6,794,989	6,771,800	7,176,150
Property	7,427,000	7,393,350	7,485,400
Sales	7,576,700	8,013,600	8,416,200
Transfer	285,000	300,000	300,000
Transient Occupancy	445,000	411,000	431,000
TOTAL Taxes	25,297,689	25,759,750	26,290,750
Licenses and Permits			
Building Permits	707,001	933,550	1,025,550
Capital Construction Fees	660,073	640,400	1,081,700
Dog Licenses	66,038	59,900	61,300
Land Use Permits & EIQ's/CEQA	65,095	113,350	80,150
Oak Tree Mitigation Fees	943	82,100	4,700
Other	42,415	43,300	40,850
Park Development Fees	9,900	35,100	75,700
Public Facilities Impact Fees	366,577	133,400	329,750
Traffic Impact Fees	4,150,175	2,454,750	3,222,750
TOTAL Licenses and Permits	6,068,217	4,495,850	5,922,450
Intergovernmental			
Grants	1,554,221	3,778,450	3,184,250
Other	1,384,185	671,150	442,300
Property - In-Lieu of MVLFF	3,308,000	3,338,100	3,404,900
State Gas Tax	3,675,670	4,007,350	4,267,450
State Motor Vehicle In-Lieu	0	29,900	0
TOTAL Intergovernmental	9,922,076	11,824,950	11,298,900

City of Rocklin

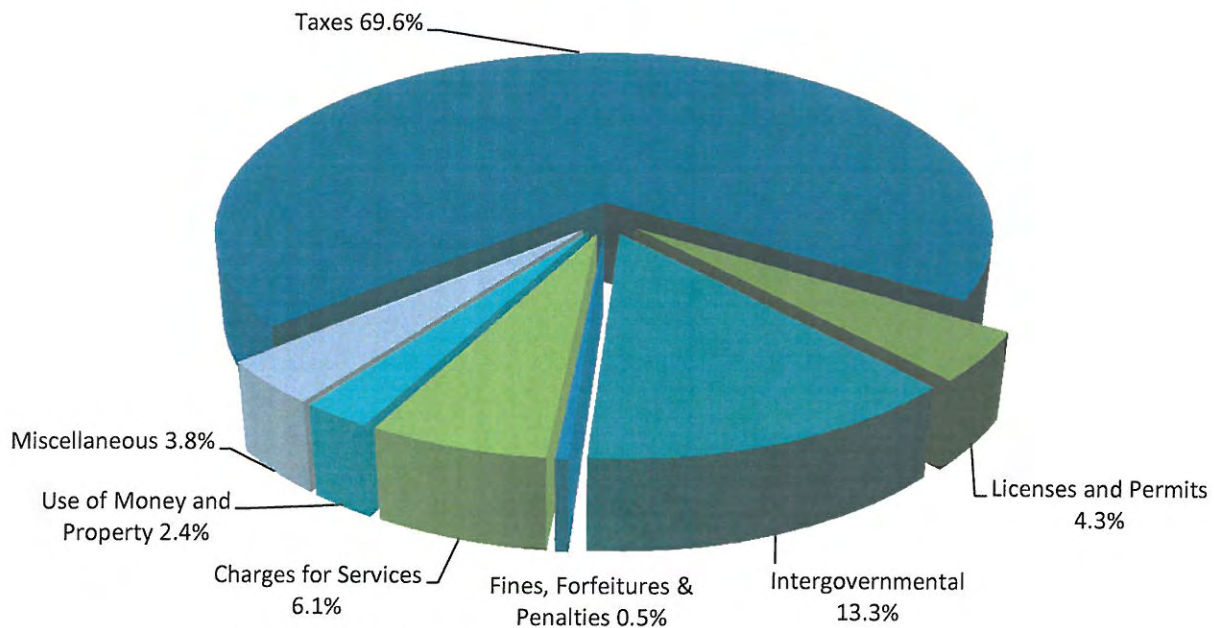
Revenues Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
Fines, Forfeitures & Penalties			
Fines, Forfeitures & Penalties	160,500	141,450	129,500
TOTAL Fines, Forfeitures & Penalties	160,500	141,450	129,500
Charges for Services			
Business License Application Fees	8,113	7,250	7,550
Concurrent App/Tent Subdv Maps	39,529	46,650	56,150
Contract & Misc Revenue Fees	681,717	682,900	681,100
Engineering Inspection/Plan Checks	103,642	929,700	440,700
Fleet Internal Service Fund Charges	608,200	904,500	397,500
Other	657,837	591,900	623,800
Program Fees	2,524,175	2,428,350	2,466,150
TOTAL Charges for Services	4,623,213	5,591,250	4,672,950
Use of Money and Property			
Interest	1,030,948	995,850	811,550
Other	52,000	41,850	35,000
Rents	633,301	577,550	620,300
TOTAL Use of Money and Property	1,716,249	1,615,250	1,466,850
Miscellaneous			
Administrative Fees	416,500	452,900	480,900
Donations	7,000	13,050	5,000
Insurance Revenues	384,104	397,250	411,050
Other	152,965	980,050	185,800
Retirees Health	626,853	680,700	853,700
TOTAL Miscellaneous	1,587,422	2,523,950	1,936,450
Total All Categories:	\$49,375,366	\$51,952,450	\$51,717,850

City of Rocklin

General Fund Revenues by Category Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
Taxes	19,019,100	19,511,850	19,638,500
Licenses and Permits	880,549	1,150,100	1,207,850
Intergovernmental	3,877,194	4,072,950	3,762,650
Fines, Forfeitures & Penalties	160,500	119,950	129,500
Charges for Services	3,398,398	4,147,900	1,729,350
Use of Money and Property	838,462	776,000	686,800
Miscellaneous	952,604	1,825,850	1,069,150
Total All	<u><u>\$29,126,807</u></u>	<u><u>\$31,604,600</u></u>	<u><u>\$28,223,800</u></u>



Expenditures



Department Expenditure Summary
Expenditures by Department/Function
Operations Expenditures
Operations Expenditures by Department & Fund
Capital Expenditures
Capital Expenditures by Department & Fund
Total Departmental Expenditures by Fund

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City of Rocklin

Department Expenditure Summary Budget Year 13-14

ECONOMIC & COMMUNITY DEVELOPMENT

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
ECONOMIC & COMMUNITY DEVELOPMENT			
CITY MANAGER	0.10	0.10	0.00
DIRECTOR OF ECON & COMMUNITY DEV	1.00	1.00	1.00
ENGINEERING & BUILDING SVCS MGR	1.00	1.00	0.00
SR MNGR OF PLANNING SERVICES	1.00	1.00	1.00
MNGR OF PUBLIC AFFAIRS & ECON GROW	0.00	0.00	1.00
MNGR OF BUILDING SERVICES	1.00	1.00	1.00
SR PLANNER	1.00	1.00	1.00
ASSOCIATE PLANNER	1.40	2.00	2.00
ASSISTANT LAND SURVEYOR	1.00	1.00	0.00
SR BUILDING INSPECTOR	1.00	1.00	1.00
COMMUNITY DEVELOPMENT INSPECTOR	1.00	1.00	1.00
BUILDING INSPECTOR I/II	1.00	1.00	1.00
PERMIT CENTER COORDINATOR	1.00	1.00	1.00
COMMUNITY DEVELOPMENT TECH	1.00	1.00	1.00
PLANNING TECHNICIAN	0.00	0.00	2.00
SR OFFICE ASSISTANT	1.00	1.00	0.00
OFFICE ASSISTANT I/II	1.00	1.00	2.00
PART-TIME WEBSITE TECH *	0.00	0.00	1.00
	14.50	15.10	17.00
Expenditure Categories			
CAPITAL EXPENSE	400,000	407,000	0
COMPENSATION	1,666,843	1,800,900	1,739,750
OPERATING EXPENSE	394,638	349,900	206,200
	2,461,481	2,557,800	1,945,950
Funding Sources			
CDBG - HUD ENTITLEMENT	37,138	37,200	37,200
GENERAL FUND	2,014,343	2,106,850	1,908,750
PUBLIC IMPROVEMENT AGREEMENT	400,000	407,000	0
TECHNOLOGY FEE	0	6,750	0
TRAFFIC CIRCULATION IMPACT FEE	10,000	0	0
	2,461,481	2,557,800	1,945,950

City of Rocklin

Department Expenditure Summary Budget Year 13-14

FINANCE & ADMINISTRATIVE SERVICES

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
FINANCE & ADMINISTRATIVE SERVICES			
CITY MANAGER	0.05	0.05	0.00
CITY ATTORNEY	0.10	0.10	0.00
CHIEF FINANCIAL OFFICER	1.00	1.00	1.00
PRINCIPAL MANAGEMENT ANALYST	0.00	1.00	0.00
HUMAN RESOURCES MANAGER	0.00	0.00	1.00
INFORMATION TECHNOLOGY MANAGER	0.00	1.00	1.00
FINANCE OFFICER	1.00	1.00	1.00
BUDGET & REVENUE OFFICER	0.80	0.80	1.00
FINANCE RESOURCES ANALYST	1.00	1.00	1.00
NETWORK SERVICES ADMINISTRATOR	0.00	1.00	1.00
APPLICATION SERVICES ADMINISTRATOR	0.00	1.00	1.00
DATABASE & APPLICATION ANALYST	0.00	0.00	1.00
INFORMATION TECHNOLOGY SPECIALIST	0.00	3.00	3.00
ACCOUNTANT I/II	1.00	1.00	2.00
PAYROLL ADMINISTRATOR	0.00	1.00	1.00
HUMAN RESOURCES TECHNICIAN I/II	0.00	0.00	1.00
ACCOUNTING TECHNICIAN I/II	2.00	3.00	3.00
DEPARTMENTAL ADMINISTRATIVE SPEC	0.00	0.00	1.00
SR OFFICE ASSISTANT	1.00	0.00	0.00
PART-TIME HUMAN RESOURCES ASST *	0.00	0.00	1.00
PART-TIME OFFICE ASST I/II *	0.00	0.00	1.00
	7.95	15.95	22.00
Expenditure Categories			
CAPITAL EXPENSE	118,000	0	0
COMPENSATION	2,554,266	2,766,300	4,146,800
OPERATING EXPENSE	3,316,714	3,644,600	2,954,600
	5,988,980	6,410,900	7,101,400

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

FINANCE & ADMINISTRATIVE SERVICES

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
<u>Funding Sources</u>			
CAPITAL CONST - DEBT SERVICE	536,028	536,050	535,850
CAPITAL CONST IMPACT FEES	48,339	54,650	16,700
CDBG - HUD ENTITLEMENT	2,500	2,500	2,500
CDBG HOUSING REHABILITATION	4,713	10,700	800
CFD #5	60,800	98,950	140,000
CFD #6 OPEN SPACE MAINTENANCE	26,039	26,050	26,500
COMMUNITY PARK FEES	45,000	42,700	4,000
GENERAL FUND	3,652,334	4,022,400	4,920,600
LANDSCAPING & LIGHTING MAINT 2	94,800	95,550	116,700
LIGHTING MAINTENANCE DIST NO 1	40,227	32,800	32,600
OAK TREE MITIGATION FEES	1,500	1,400	2,000
PARK DEVELOPMENT FEES	77,200	75,000	7,300
RETIREES HEALTH FUND	889,500	911,650	1,036,500
SALES TAX SB325	25,100	24,700	30,700
TECHNOLOGY FEE	478,900	475,800	228,650
VEHICLE FLEET MANAGEMENT	6,000	0	0
	5,988,980	6,410,900	7,101,400

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

	FIRE		
	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
<hr/>			
FIRE			
FIRE CHIEF	1.00	1.00	1.00
DEPUTY FIRE CHIEF	0.00	0.00	1.00
FIRE MARSHAL	1.00	1.00	1.00
BATTALION CHIEF - LINE	3.00	3.00	3.00
BATTALION CHIEF - ADMIN/TRAINING	1.00	1.00	0.00
FIRE CAPTAIN	9.00	9.00	9.00
FIRE ENGINEER	9.00	9.00	9.00
FIREFIGHTER (PARAMEDIC)	7.00	7.00	6.00
FIREFIGHTER	5.00	5.00	5.00
ADMINISTRATIVE ASST TO FIRE CHIEF	1.00	1.00	1.00
SR OFFICE ASSISTANT	1.00	1.00	0.00
OFFICE ASSISTANT I/II	0.00	0.00	1.00
	<hr/>	<hr/>	<hr/>
	38.00	38.00	37.00
<u>Expenditure Categories</u>			
CAPITAL EXPENSE	12,500	16,800	0
COMPENSATION	6,202,374	6,327,100	6,314,650
OPERATING EXPENSE	187,299	219,800	241,100
	<hr/>	<hr/>	<hr/>
	6,402,173	6,563,700	6,555,750
<u>Funding Sources</u>			
GENERAL FUND	6,389,274	6,551,000	6,543,050
ROCKLIN CFD #1	12,899	12,700	12,700
	<hr/>	<hr/>	<hr/>
	6,402,173	6,563,700	6,555,750

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

LEGISLATIVE

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
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LEGISLATIVE			
CITY MANAGER	0.85	0.85	1.00
CITY ATTORNEY	0.90	0.90	1.00
HUMAN RESOURCES DIVISION MANAGER	1.00	1.00	0.00
PARKS & RECREATION SUPERINTENDENT	0.20	0.20	0.00
CITY CLERK	1.00	1.00	1.00
PUBLIC AFFAIRS & ECON GROWTH MGR	0.00	1.00	0.00
MANAGEMENT ANALYST	1.00	0.00	0.00
PART-TIME DEPUTY CITY ATTORNEY *	0.00	0.00	1.00
ASSISTANT CITY CLERK	1.00	1.00	1.00
HUMAN RESOURCES TECHNICIAN I/II	3.00	1.00	0.00
SECRETARY TO CITY MANAGER	1.00	1.00	0.00
	9.95	7.95	5.00
<u>Expenditure Categories</u>			
CAPITAL EXPENSE	0	0	0
COMPENSATION	2,429,594	2,427,050	1,244,350
OPERATING EXPENSE	826,428	917,100	900,350
	3,256,022	3,344,150	2,144,700
<u>Funding Sources</u>			
BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG - HUD ENTITLEMENT	50,000	50,000	50,000
GENERAL FUND	3,187,022	3,275,150	2,075,700
	3,256,022	3,344,150	2,144,700

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

PARKS & RECREATION

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
PARKS & RECREATION			
DIRECTOR OF PARKS & RECREATION	1.00	0.00	0.00
DEPUTY DIRECTOR - PUBLIC SERVICES	0.00	1.00	1.00
PARKS & RECREATION SUPERINTENDENT	1.80	0.80	0.00
LANDSCAPE SERVICES SUPERVISOR	2.00	2.00	2.00
FACILITIES MAINTENANCE SUPERVISOR	1.00	1.00	1.00
COMMUNITY SERVICES SUPERVISOR II	1.00	0.00	0.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00
RECREATION SUPERVISOR	0.00	1.00	1.00
DAYCARE SUPERVISOR	0.00	1.00	1.00
COMMUNITY SVCS ACCOUNTING SPEC	1.00	0.00	0.00
RECREATION BUSINESS TECH	0.00	1.00	1.00
COMMUNITY SERVICES PROGRAM COORD	7.00	0.00	0.00
LANDSCAPE INSPECTOR	0.00	0.00	1.00
RECREATION COORDINATOR	0.00	1.00	2.00
DAYCARE COORDINATOR	0.00	11.00	11.00
BUILDING TRADES WORKER	3.00	3.00	3.00
LANDSCAPE SERVICES TRADES WORKER	4.00	4.00	4.00
IRRIGATION MAINTENANCE TECHNICIAN	4.00	4.00	5.00
SR BUILDING MAINTENANCE WORKER	1.00	1.00	1.00
COMMUNITY SERVICES PROGRAM ASST	7.00	0.00	0.00
LANDSCAPE SERVICES WORKER	6.00	6.00	5.00
BUILDING MAINTENANCE WORKER	3.00	3.00	3.00
PART-TIME SR PUBLIC SERVICES SPEC *	0.00	0.00	1.00
PART-TIME PUBLIC SERVICES SPEC *	0.00	0.00	2.00
PART-TIME PARKS & REC SPEC I/II *	0.00	0.00	13.00
PART-TIME DAYCARE TEACHER *	0.00	0.00	23.00
	43.80	41.80	82.00
<u>Expenditure Categories</u>			
CAPITAL EXPENSE	131,000	75,000	75,000
COMPENSATION	3,791,736	3,700,200	3,067,250
OPERATING EXPENSE	3,464,654	3,495,150	2,407,250
	7,387,390	7,270,350	5,549,500

City of Rocklin

Department Expenditure Summary Budget Year 13-14

PARKS & RECREATION

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
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Funding Sources			
ADA	20,000	20,000	0
CFD #5	2,307,879	2,313,000	1,554,900
CFD #6 OPEN SPACE MAINTENANCE	5,000	5,000	0
EDUCATION GRANTS	81,043	81,000	0
GAS TAXES	52,742	48,650	0
GENERAL FUND	3,702,607	3,597,200	1,796,300
KJ/PRESCHOOL FUND	0	0	1,761,550
LANDSCAPING & LIGHTING MAINT 2	761,619	746,400	0
OAK TREE MITIGATION FEES	73,700	73,500	47,750
PARK REPAIR & MAINTENANCE	67,000	67,500	219,000
REC FACILITIES CONTRIBUTION	131,000	131,000	170,000
SALES TAX SB325	184,800	187,100	0
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	7,387,390	7,270,350	5,549,500

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

	POLICE	FY 12-13	FY 12-13	FY 13-14
	FY 12-13	Original	Projected	Budget
	Budget	Budget	Actual	Budget
<hr/>				
POLICE				
POLICE CHIEF	1.00		1.00	1.00
DEPUTY CHIEF OF POLICE	1.00		1.00	0.00
POLICE CAPTAIN	0.00		0.00	2.00
POLICE LIEUTENANT	4.00		4.00	3.00
POLICE SERGEANT	6.00		6.00	6.00
POLICE SERVICES ADMINISTRATOR	1.00		1.00	1.00
POLICE OFFICER (CORPORAL)	4.00		4.00	4.00
POLICE OFFICER	36.00		36.00	36.00
POLICE SERVICES MANAGER	1.00		1.00	1.00
PUBLIC SAFETY DISPATCH SUPERVISOR	1.00		1.00	1.00
COMMUNITY SERVICE OFFICER	3.00		3.00	3.00
POLICE TECHNICAL ASSETS COORD	1.00		1.00	1.00
POLICE RECORDS SUPERVISOR	1.00		1.00	1.00
HUMAN RESOURCES TECHNICIAN I/II	0.00		1.00	1.00
EVIDENCE/PROPERTY TECHNICIAN	1.00		1.00	1.00
PUBLIC SAFETY DISPATCHER I/II	11.00		11.00	11.00
CODE COMPLIANCE OFFICER	1.00		1.00	1.00
POLICE RECORDS CLERK	2.00		2.00	2.00
ADMINISTRATIVE ASST TO POLICE CHIEF	1.00		1.00	1.00
ANIMAL CONTROL OFFICER	2.00		2.00	2.00
PART-TIME PUBLIC SAFETY DISPATCH I/II *	0.00		0.00	2.00
PART-TIME POLICE RECORDS CLERK *	0.00		0.00	5.00
	<hr/>		<hr/>	
	78.00		79.00	86.00
<u>Expenditure Categories</u>				
CAPITAL EXPENSE	0		0	0
COMPENSATION	10,884,941		11,145,650	11,479,000
OPERATING EXPENSE	729,219		743,550	657,200
	<hr/>		<hr/>	
	11,614,160		11,889,200	12,136,200
<u>Funding Sources</u>				
ASSET FORFEITURE - FEDERAL	25,000		0	10,000
ASSET FORFEITURE - STATE	10,000		0	10,000
GENERAL FUND	11,529,760		11,754,500	12,116,200
TECHNOLOGY FEE	43,300		53,400	0
TRAFFIC SAFETY/ PD GRANTS	6,100		81,300	0
	<hr/>		<hr/>	
	11,614,160		11,889,200	12,136,200

City of Rocklin

Department Expenditure Summary Budget Year 13-14

PUBLIC SERVICES

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
PUBLIC SERVICES			
DIRECTOR OF PUBLIC SERVICES	1.00	1.00	1.00
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	1.00
CITY ENGINEER	0.00	0.00	1.00
ENVIRONMENTAL SERVICES MANAGER	0.00	0.00	1.00
NETWORK SYSTEMS MANAGER	1.00	0.00	0.00
SR ENGINEER	1.00	1.00	1.00
SYSTEMS ADMINISTRATOR	1.00	0.00	0.00
INFORMATION TECH PROJECT ANALYST	1.00	1.00	0.00
BUDGET OFFICER	0.20	0.20	0.00
ASSOCIATE PLANNER	0.60	0.00	0.00
ASSISTANT CIVIL ENGINEER	0.00	0.00	1.00
ADMINISTRATIVE ANALYST	0.00	0.00	1.00
NETWORK SYSTEMS SUPERVISOR	1.00	0.00	0.00
ASSISTANT LAND SURVEYOR	0.00	0.00	1.00
STREET MAINTENANCE SUPERVISOR	1.00	1.00	1.00
TRAFFIC MAINTENANCE SUPERVISOR	1.00	1.00	1.00
FLEET SERVICES SUPERVISOR	1.00	1.00	1.00
INFORMATION TECHNOLOGY SPECIALIST	3.00	0.00	0.00
SR TRAFFIC CONTROL & LIGHTING TECH	2.00	2.00	2.00
STORMWATER ENGINEERING TECH I/II	0.00	1.00	1.00
PUBLIC WORKS INSPECTOR I/II	1.00	1.00	1.00
CONSTRUCTION INSPECTOR I/II	2.00	1.00	1.00
GIS/ENGINEERING TECHNICIAN	1.00	1.00	1.00
TRAFFIC CONTROL & LIGHTING TECH	1.00	1.00	1.00
EQUIPMENT MECHANIC I/II	3.00	3.00	3.00
PUBLIC WORKS TECHNICIAN	1.00	0.00	0.00
PUBLIC SERVICES TECHNICIAN	0.00	2.00	2.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
SR STREETS MAINTENANCE WORKER	1.00	1.00	1.00
STREETS MAINTENANCE WORKER	4.00	4.00	4.00
SR OFFICE ASSISTANT	1.00	1.00	1.00
OFFICE ASSISTANT I/II	2.00	2.00	0.00
	33.80	28.20	30.00
Expenditure Categories			
CAPITAL EXPENSE	4,291,261	6,156,750	10,310,700
COMPENSATION	3,400,707	3,370,400	4,685,100
OPERATING EXPENSE	6,712,150	6,833,100	10,447,000
	14,404,118	16,360,250	25,442,800

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

PUBLIC SERVICES

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
<u>Funding Sources</u>			
ADA	64,168	64,200	75,000
BICYCLE AND PEDESTRIAN	10,400	8,300	8,050
CAPITAL CONST IMPACT FEES	1,500	1,500	1,500
CDBG - HUD ENTITLEMENT	57,603	57,600	57,000
CFD #5	865,719	834,750	2,399,350
CFD #6 OPEN SPACE MAINTENANCE	248,030	245,300	336,650
GAS TAXES	1,524,134	751,250	2,413,650
GENERAL FUND	1,927,135	2,011,550	2,414,200
LANDSCAPING & LIGHTING MAINT 2	738,121	707,400	1,917,050
LIGHTING MAINTENANCE DIST NO 1	212,238	238,650	217,650
OAK TREE MITIGATION FEES	90,000	65,000	145,750
PARK REPAIR & MAINTENANCE	85,000	86,100	55,000
PROP 1B LOCAL STREETS & ROADS	0	775,100	0
PROP 1B PTMISEA	0	534,800	400,100
PROP 1B TSSSDRA	0	69,800	0
PUBLIC IMPROVEMENT AGREEMENT	0	0	300,800
REC FACILITIES CONTRIBUTION	270,000	270,000	255,000
SALES TAX SB325	3,701,973	4,683,700	2,513,400
SB325 TRANSIT FUNDS	743,562	743,550	766,650
STREETS SR/GRANTS FUND	0	0	2,340,350
TRAFFIC CIRCULATION IMPACT FEE	1,437,100	1,808,000	6,634,400
VEHICLE FLEET MANAGEMENT	2,427,435	2,403,700	2,191,250
	14,404,118	16,360,250	25,442,800

City of Rocklin

Department Expenditure Summary

Budget Year 13-14

Totals

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
<hr/>			
<u>Positions Totals</u>	<hr/>	<hr/>	<hr/>
	226	226	279 **
<hr/>			
<u>Expenditures Categories Totals</u>			
Capital Expense Totals:	4,952,761	6,655,550	10,385,700
Compensation Totals:	30,930,461	31,537,600	32,676,900
Operating Expense Totals:	15,631,102	16,203,200	17,813,700
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Total All Departments:	\$51,514,324	\$54,396,350	\$60,876,300
	<hr/>		

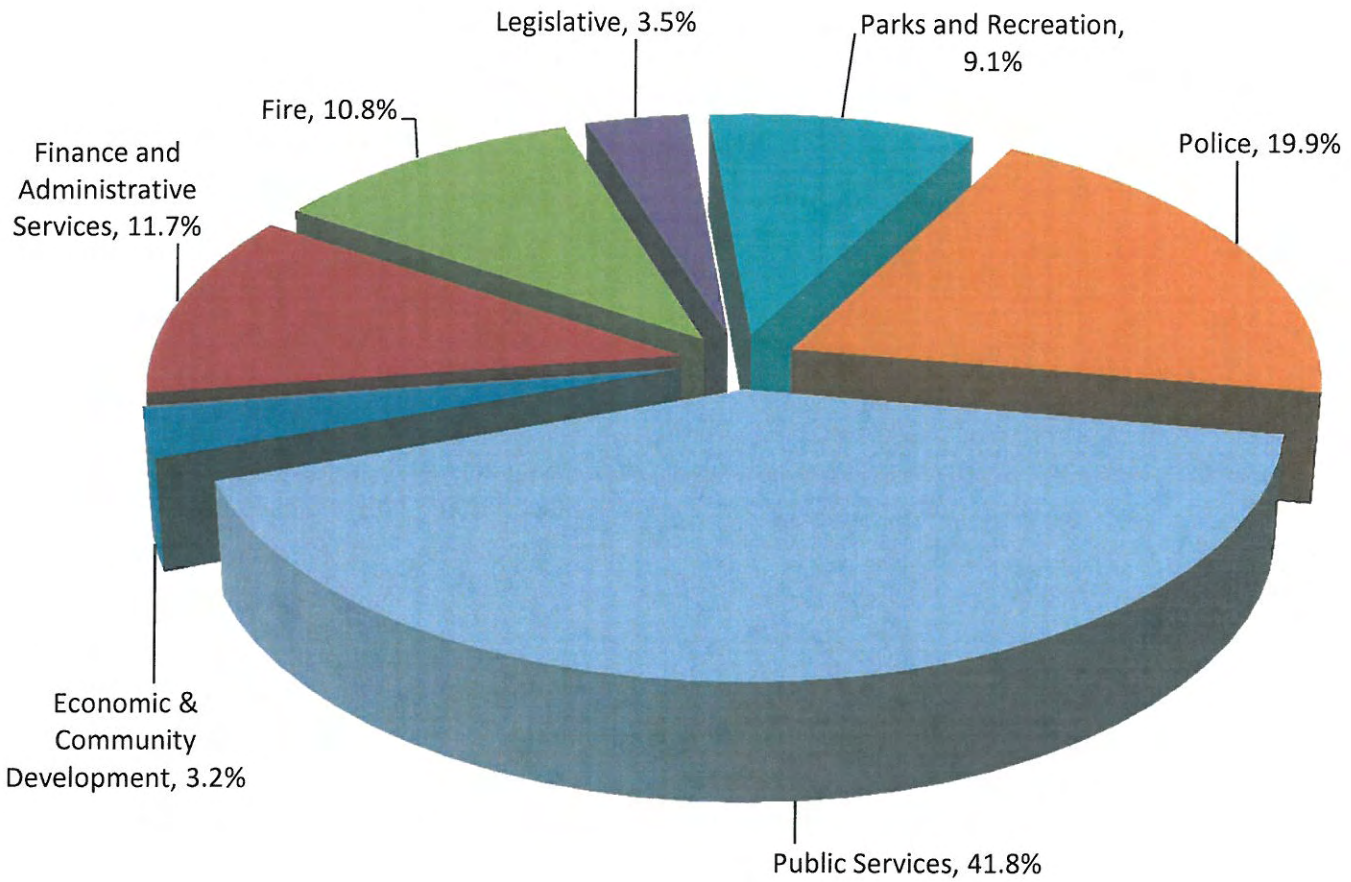
* Denotes part-time positions that are not fulltime equivalents.

**Includes 50 permanent part-time positions.

City of Rocklin

Expenditures by Department/Function

Budget Year 13-14



City of Rocklin

Operations Expenditures

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
ECONOMIC & COMMUNITY DEVELOPMENT	2,061,481	2,150,800	1,945,950
FINANCE & ADMINISTRATIVE SERVICES	5,870,980	6,410,900	7,101,400
FIRE	6,389,673	6,546,900	6,555,750
LEGISLATIVE	3,256,022	3,344,150	2,144,700
PARKS & RECREATION	7,256,390	7,195,350	5,474,500
POLICE	11,614,160	11,889,200	12,136,200
PUBLIC SERVICES	10,112,857	10,203,500	15,132,100
TOTAL Operations Expenditures:	\$46,561,563	\$47,740,800	\$50,490,600

City of Rocklin

Operations Expenditures by Department & Fund

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
ECONOMICS & COMMUNITY DEVELOPMENT			
CDBG - HUD ENTITLEMENT	37,138	37,200	37,200
GENERAL FUND	2,014,343	2,106,850	1,908,750
TECHNOLOGY FEE	0	6,750	0
TRAFFIC CIRCULATION IMPACT FEE	10,000	0	0
TOTAL ECONOMICS & COMMUNITY DEVELOPMENT:	2,061,481	2,150,800	1,945,950
FINANCE & ADMINISTRATIVE SERVICES			
CAPITAL CONST - DEBT SERVICE	536,028	536,050	535,850
CAPITAL CONST IMPACT FEES	48,339	54,650	16,700
CDBG - HUD ENTITLEMENT	2,500	2,500	2,500
CDBG HOUSING REHABILITATION	4,713	10,700	800
CFD #5	60,800	98,950	140,000
CFD #6 OPEN SPACE MAINTENANCE	26,039	26,050	26,500
COMMUNITY PARK FEES	45,000	42,700	4,000
GENERAL FUND	3,634,334	4,022,400	4,920,600
LANDSCAPING & LIGHTING MAINT 2	94,800	95,550	116,700
LIGHTING MAINTENANCE DIST NO 1	40,227	32,800	32,600
OAK TREE MITIGATION FEES	1,500	1,400	2,000
PARK DEVELOPMENT FEES	77,200	75,000	7,300
RETIRES HEALTH FUND	889,500	911,650	1,036,500
SALES TAX SB325	25,100	24,700	30,700
TECHNOLOGY FEE	378,900	475,800	228,650
VEHICLE FLEET MANAGEMENT	6,000	0	0
TOTAL FINANCE & ADMINISTRATIVE SERVICES:	5,870,980	6,410,900	7,101,400
FIRE			
GENERAL FUND	6,376,774	6,534,200	6,543,050
ROCKLIN CFD #1	12,899	12,700	12,700
TOTAL FIRE:	6,389,673	6,546,900	6,555,750

City of Rocklin

Operations Expenditures by Department & Fund

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
LEGISLATIVE			
BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG - HUD ENTITLEMENT	50,000	50,000	50,000
GENERAL FUND	3,187,022	3,275,150	2,075,700
TOTAL LEGISLATIVE:	3,256,022	3,344,150	2,144,700
PARKS & RECREATION			
ADA	20,000	20,000	0
CFD #5	2,307,879	2,313,000	1,554,900
CFD #6 OPEN SPACE MAINTENANCE	5,000	5,000	0
EDUCATION GRANTS	81,043	81,000	0
GAS TAXES	52,742	48,650	0
GENERAL FUND	3,702,607	3,597,200	1,796,300
KJ/PRESCHOOL FUND	0	0	1,761,550
LANDSCAPING & LIGHTING MAINT 2	761,619	746,400	0
OAK TREE MITIGATION FEES	73,700	73,500	47,750
PARK REPAIR & MAINTENANCE	67,000	67,500	219,000
REC FACILITIES CONTRIBUTION	0	56,000	95,000
SALES TAX SB325	184,800	187,100	0
TOTAL PARKS & RECREATION:	7,256,390	7,195,350	5,474,500
POLICE			
ASSET FORFEITURE - FEDERAL	25,000	0	10,000
ASSET FORFEITURE - STATE	10,000	0	10,000
GENERAL FUND	11,529,760	11,754,500	12,116,200
TECHNOLOGY FEE	43,300	53,400	0
TRAFFIC SAFETY/ PD GRANTS	6,100	81,300	0
TOTAL POLICE:	11,614,160	11,889,200	12,136,200

City of Rocklin

Operations Expenditures by Department & Fund

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
PUBLIC SERVICES			
ADA	64,168	64,200	75,000
CAPITAL CONST IMPACT FEES	1,500	1,500	1,500
CDBG - HUD ENTITLEMENT	0	57,600	57,000
CFD #5	865,719	834,750	2,399,350
CFD #6 OPEN SPACE MAINTENANCE	248,030	245,300	336,650
GAS TAXES	1,524,134	751,250	2,413,650
GENERAL FUND	1,927,135	2,011,550	2,414,200
LANDSCAPING & LIGHTING MAINT 2	738,121	707,400	1,917,050
LIGHTING MAINTENANCE DIST NO 1	212,238	238,650	217,650
OAK TREE MITIGATION FEES	40,000	40,000	45,750
PARK REPAIR & MAINTENANCE	85,000	86,100	55,000
PROP 1B LOCAL STREETS & ROADS	0	775,100	0
PROP 1B PTMISEA	0	3,000	0
REC FACILITIES CONTRIBUTION	170,000	170,000	255,000
SALES TAX SB325	1,381,315	1,385,350	2,038,400
SB325 TRANSIT FUNDS	743,562	743,550	766,650
TRAFFIC CIRCULATION IMPACT FEE	35,000	35,000	135,000
VEHICLE FLEET MANAGEMENT	2,076,935	2,053,200	2,004,250
TOTAL PUBLIC SERVICES:	10,112,857	10,203,500	15,132,100
TOTAL Operations Expenditures:	\$46,561,563	\$47,740,800	\$50,490,600

City of Rocklin

Capital Expenditures

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
ECONOMIC & COMMUNITY DEVELOPMENT	400,000	407,000	0
FINANCE & ADMINISTRATIVE SERVICES	118,000	0	0
FIRE	12,500	16,800	0
LEGISLATIVE	0	0	0
PARKS & RECREATION	131,000	75,000	75,000
POLICE	0	0	0
PUBLIC SERVICES	4,291,261	6,156,750	10,310,700
TOTAL Capital Expenditures :	\$4,952,761	\$6,655,550	\$10,385,700

City of Rocklin

Capital Expenditures by Department & Fund

Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
<hr/>			
ECONOMIC & COMMUNITY DEVELOPMENT			
PUBLIC IMPROVEMENT AGREEMENT	400,000	407,000	0
TOTAL ECONOMIC & COMMUNITY DEVELOPMENT:	400,000	407,000	0
FINANCE & ADMINISTRATIVE SERVICES			
GENERAL FUND	18,000	0	0
TECHNOLOGY FEE	100,000	0	0
TOTAL FINANCE & ADMINISTRATIVE SERVICES:	118,000	0	0
FIRE			
GENERAL FUND	12,500	16,800	0
TOTAL FIRE:	12,500	16,800	0
LEGISLATIVE			
TOTAL LEGISLATIVE:	0	0	0
PARKS & RECREATION			
REC FACILITIES CONTRIBUTION	131,000	75,000	75,000
TOTAL PARKS & RECREATION:	131,000	75,000	75,000
POLICE			
TOTAL POLICE:	0	0	0

City of Rocklin

Capital Expenditures by Department & Fund Budget Year 13-14

	FY 12-13 Original Budget	FY 12-13 Projected Actual	FY 13-14 Budget
PUBLIC SERVICES			
SALES TAX SB325	2,320,658	3,298,350	475,000
BICYCLE AND PEDESTRIAN	10,400	8,300	8,050
PROP 1B TSSSDRA	0	69,800	0
PROP 1B PTMISEA	0	531,800	400,100
REC FACILITIES CONTRIBUTION	100,000	100,000	0
STREETS SR/GRANTS FUND	0	0	2,340,350
CDBG - HUD ENTITLEMENT	57,603	0	0
TRAFFIC CIRCULATION IMPACT FEE	1,402,100	1,773,000	6,499,400
OAK TREE MITIGATION FEES	50,000	25,000	100,000
PUBLIC IMPROVEMENT AGREEMENT	0	0	300,800
VEHICLE FLEET MANAGEMENT	350,500	350,500	187,000
TOTAL PUBLIC SERVICES:	4,291,261	6,156,750	10,310,700
TOTAL Capital Expenditures:	\$4,952,761	\$6,655,550	\$10,385,700

City of Rocklin
Total Departmental Expenditures by Fund
Budget Year 13-14

	Econ & Comm Development	Finance & Admin Svcs	Fire	Legislative	Parks & Recreation	Police	Public Services	By Fund
100 GENERAL FUND	1,908,750	4,920,600	6,543,050	2,075,700	1,796,300	12,116,200	2,414,200	31,774,800
110 KJ/PRESCHOOL FUND					1,761,550			1,761,550
130 TECHNOLOGY FEE		228,650						228,650
151 RETIREES HEALTH FUND		1,036,500						1,036,500
201 GAS TAXES							2,413,650	2,413,650
210 SALES TAX SB325		30,700					2,544,100	2,544,100
211 SB325 TRANSIT FUNDS							766,650	766,650
212 BICYCLE AND PEDESTRIAN							8,050	8,050
217 PROP 1B PTMISEA							400,100	400,100
221 REC FACILITIES CONTRIBUTION					170,000		255,000	425,000
230 LIGHTING MAINTENANCE DIST NO 1		32,600					217,650	250,250
231 ROCKLIN CFD #1			12,700					12,700
232 CFD #5		140,000			1,554,900		2,399,350	4,094,250
233 CFD #6 OPEN SPACE MAINTENANCE		26,500					336,650	363,150
235 LANDSCAPING & LIGHTING MAINT 2		116,700					1,917,050	2,033,750
240 STREETS SR/GRANTS FUND							2,340,350	2,340,350
242 ASSET FORFEITURE - STATE						10,000		10,000
243 ASSET FORFEITURE - FEDERAL						10,000		10,000
251 CDBG HOUSING REHABILITATION		800					800	800
253 CDBG 2000 - OAK COURT							0	0
254 CDBG - FIRST TIME HOME BUYERS							0	0
257 CDBG - HUD ENTITLEMENT	37,200	2,500		50,000			57,000	146,700
300 PARK DEVELOPMENT FEES		7,300						7,300
301 COMMUNITY PARK FEES		4,000						4,000
302 TRAFFIC CIRCULATION IMPACT FEE							6,634,400	6,634,400
304 CAPITAL CONST IMPACT FEES		16,700					1,500	18,200
305 OAK TREE MITIGATION FEES		2,000			47,750		145,750	195,500
309 PUBLIC IMPROVEMENT AGREEMENT		535,850					300,800	300,800
400 CAPITAL CONST - DEBT SERVICE							2,191,250	535,850
500 VEHICLE FLEET MANAGEMENT				19,000				19,000
727 BOROSKI LANDFILL MONITORING								0
728 WETLANDS MAINT PARCEL 34								0
729 CONS EASEMENT ENDOW								0
736 SUP LAW ENF SERVE AB3229								0
737 ADA								0
738 PARK REPAIR & MAINTENANCE					219,000		75,000	75,000
TOTAL All Funds	\$1,945,950	\$7,101,400	\$6,555,750	\$2,144,700	\$5,549,500	\$12,136,200	\$25,442,800	\$60,876,300

Fund Analysis



Fund Analysis Budget Projection 2012-2013

Fund Analysis Budget Estimate 2013-2014

Summary of Transfers Budget 2013-2014

CITY OF ROCKLIN
Fund Analysis Budget Projection 2012-2013

		Beginning Balance	Revenue	Expenses
FUNDS				
100	GENERAL FUND Reserved			
	Building Repair Allocation	431,551	129,000	245,850
	Self Insured Losses	1,000,000	370,750	905,200
	Disaster Contingency	1,000,000		
	Fleet Capital Reserve	-		
	Operating Reserve	8,020,551		-
	GENERAL FUND Reserved Totals	10,452,102	499,750	1,151,050
	GENERAL FUND Unreserved	7,930,871	30,913,250	32,167,600
	TOTAL GENERAL FUND	18,382,973	31,413,000	33,318,650
120	GF - SPECIAL RESERVE FUND	-	-	-
130	TECHNOLOGY FEE	124,259	425,600	535,950
151	RETIREES HEALTH FUND	10,000,000	680,700	911,650
201	GAS TAX ALL SECTIONS	1,649,184	1,385,200	799,900
210	SALES TAX - SB325	4,983,948	4,007,950	4,895,500
211	SB325 TRANSIT FUNDS	-	743,550	743,550
212	BICYCLE AND PEDESTRIAN FACILIT	-	8,300	8,300
215	PROP 1B LOCAL STREETS & ROADS	775,100	-	775,100
216	PROP 1B TSSSDRA	2,800	67,000	69,800
217	PROP 1B PTMISEA	(171,000)	705,800	534,800
221	REC FACILITIES CONTRIBUTION	1,366,901	500	401,000
230	LIGHTING MAINTENANCE DIST NO 1	(145,950)	250,600	271,450
231	ROCKLIN CFD #1	-	1,291,450	12,700
232	CFD #5	3,720,484	2,906,850	3,246,700
233	CFD #6 OPEN SPACE MAINTENANCE	305,950	228,500	276,350
235	LANDSCAPING & LIGHTING MAINT 2	1,981,987	1,608,400	1,549,350
241	FIRST 5 GRANT	-	81,000	81,000
242	ASSET FORFEITURE - STATE	28,135	-	-
243	ASSET FORFEITURE - FEDERAL	66,820	-	-
244	TRAFFIC SAFETY TRUST	(100)	81,400	81,300
251	CDBG HOUSING REHABILITATION	381,829	-	10,700
253	CDBG 2000 - OAK COURT	308,672	-	-
254	CDBG - FIRST TIME HOME BUYERS	133,327	-	-
257	CDBG - HUD ENTITLEMENT	-	181,000	147,300
300	PARK DEVELOPMENT FEES	(2,461,199)	-	75,000
301	COMMUNITY PARK FEES	(1,420,738)	34,600	42,700
302	TRAFFIC CIRC IMPACT FEE Reserved	3,422,650	1,155,150	225,000
	TRAFFIC CIRC IMPACT Unreserved	5,218,859	1,690,400	1,583,000
304	CAPITAL CONST IMPACT FEES	(1,837,242)	773,800	56,150
305	OAK TREE MITIGATION FEES	1,327,420	82,100	139,900
309	PUBLIC IMP AGREEMENT FUND	1,132,638	-	407,000
400	CAPITAL CONST - DEBT SERVICE	-	-	536,050
500	VEHICLE FLEET MANAGEMENT	6,315,662	925,500	2,403,700
727	BOROSKI LANDFILL MONITORING TR	(350)	15,000	19,000
728	WETLANDS MAINT TRUST PARCEL 34	59,110	-	-
729	CONS. EASEMENT ENDOW	453,455	-	-
736	SUP LAW ENF SERVE AB3229	-	100,000	-
737	ADA	67,754	45,300	84,200
738	PARKS REPAIR & MAINTENANCE	357,314	67,950	153,600
	TOTAL All Funds:	56,530,652	50,956,600	54,396,350

Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
			314,701	100
	534,450 *		1,000,000	
			1,000,000	
	536,200 *		536,200	
	304,899 *		8,325,450	
-	1,375,549	-	11,176,351	
191,600	1,599,201	1,260,700	7,206,622	
191,600	2,974,750	1,260,700	18,382,973	
-	599,250 #	-	599,250	120
-	-	-	13,909	130
730,950	490,300 #	-	10,990,300	151
3,700	-	188,300	2,049,884	201
9,200	-	863,100	3,242,498	210
-	-	-	-	211
-	-	-	-	212
-	-	-	-	215
-	-	-	-	216
-	-	-	-	217
2,500	-	96,700	872,201	221
-	166,800	-	-	230
-	-	1,278,750	-	231
7,900	1,000	-	3,389,534	232
600	-	-	258,700	233
4,300	-	-	2,045,337	235
-	-	-	-	241
-	-	-	28,135	242
-	-	-	66,820	243
-	-	-	-	244
50	-	-	371,179	251
-	-	-	308,672	253
-	-	-	133,327	254
-	-	33,700	-	257
-	-	-	(2,536,199)	300
-	-	-	(1,428,838)	301
-	-	52,800	4,300,000	302
16,100	-	326,200	5,016,159	
-	-	536,050	(1,655,642)	304
2,800	-	33,400	1,239,020	305
1,600	-	-	727,238	309
-	536,050	-	-	400
22,150	-	-	4,859,612	500
-	4,350	-	-	727
1,400	-	1,800	58,710	728
1,000	-	1,000	453,455	729
-	-	100,000	-	736
-	-	-	28,854	737
-	-	-	271,664	738
995,850	4,772,500	4,772,500	54,086,752	

* Intrafund transfer - not included in transfer summary.

Represents transfer of annual GF surplus with 45% going Retiree's Health (Fund 151) and the remainder split 45% Reserved for Streets Projects, 5% Reserved for Economic Development and 5% Reserved for Code Enforcement (All Fund 120). Transfer is limited by the Indirect Cost Allocation to the General Fund.

CITY OF ROCKLIN
Fund Analysis Budget Estimate 2013-2014

	Beginning Balance	Revenue	Expenses
FUNDS			
100 GENERAL FUND Reserved			
Building Repair Allocation	314,701	129,000	222,850
Self Insured Losses	1,000,000	396,050	927,100
Disaster Contingency	1,000,000		
Fleet Capital Reserve	536,200		
Operating Reserve	8,325,450		
GENERAL FUND Reserved Totals	<u>11,176,351</u>	<u>525,050</u>	<u>1,149,950</u>
GENERAL FUND Unreserved	<u>7,206,622</u>	<u>27,632,250</u>	<u>30,624,850</u>
TOTAL GENERAL FUND	18,382,973	28,157,300	31,774,800
110 KJ/PRESCHOOL FUND	-	1,953,150	1,761,550
120 GF - SPECIAL RESERVE FUND	599,250	-	-
130 TECHNOLOGY FEE	13,909	481,850	228,650
151 RETIREES HEALTH FUND	10,990,300	853,700	1,036,500
201 GAS TAX ALL SECTIONS	2,049,884	1,695,700	2,413,650
210 SALES TAX - SB325	3,242,498	2,045,000	2,544,100
211 SB325 TRANSIT FUNDS	-	766,650	766,650
212 BICYCLE AND PEDESTRIAN FACILIT	-	8,050	8,050
215 PROP 1B LOCAL STREETS & ROADS	-	-	-
216 PROP 1B TSSSDRA	-	-	-
217 PROP 1B PTMISEA	-	400,100	400,100
221 REC FACILITIES CONTRIBUTION	872,201	-	425,000
230 LIGHTING MAINTENANCE DIST NO 1	-	250,600	250,250
231 ROCKLIN CFD #1	-	1,288,950	12,700
232 CFD #5	3,389,534	3,215,000	4,094,250
233 CFD #6 OPEN SPACE MAINTENANCE	258,700	241,200	363,150
235 LANDSCAPING & LIGHTING MAINT 2	2,045,337	1,671,500	2,033,750
240 STREETS SR/GRANTS FUND	-	2,340,350	2,340,350
241 FIRST 5 GRANT	-	-	-
242 ASSET FORFEITURE - STATE	28,135	-	10,000
243 ASSET FORFEITURE - FEDERAL	66,820	-	10,000
244 TRAFFIC SAFETY TRUST	-	-	-
251 CDBG HOUSING REHABILITATION	371,179	-	800
253 CDBG 2000 - OAK COURT	308,672	-	-
254 CDBG - FIRST TIME HOME BUYERS	133,327	-	-
257 CDBG - HUD ENTITLEMENT	-	180,400	146,700
300 PARK DEVELOPMENT FEES	(2,536,199)	-	7,300
301 COMMUNITY PARK FEES	(1,428,838)	75,700	4,000
302 TRAFFIC CIRC IMPACT FEE Reserved	4,300,000	43,050	900,000
TRAFFIC CIRC IMPACT Unreserved	5,016,159	3,179,700	5,734,400
304 CAPITAL CONST IMPACT FEES	(1,655,642)	1,411,450	18,200
305 OAK TREE MITIGATION FEES	1,239,020	4,700	195,500
309 PUBLIC IMP AGREEMENT FUND	727,238	-	300,800
400 CAPITAL CONST - DEBT SERVICE	-	-	535,850
500 VEHICLE FLEET MANAGEMENT	4,859,612	418,500	2,191,250
727 BOROSKI LANDFILL MONITORING TR	-	7,600	19,000
728 WETLANDS MAINT TRUST PARCEL 34	58,710	-	-
729 CONS. EASEMENT ENDOW	453,455	-	-
736 SUP LAW ENF SERVE AB3229	-	100,000	-
737 ADA	28,854	46,450	75,000
738 PARKS REPAIR & MAINTENANCE	271,664	69,650	274,000
TOTAL All Funds:	54,086,752	50,906,300	60,876,300

Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
			220,851	100
	531,050 *		1,000,000	
			1,000,000	
	453,800 *		990,000	
		381,750 *	7,943,700	
-	984,850	381,750	11,154,551	
66,500	3,165,700	217,800	7,228,422	
66,500	4,150,550	599,550	18,382,973	
-	-	498,200	(306,600)	110
-	323,450 #	-	922,700	120
-	-	-	267,109	130
682,800	264,700 #	-	11,755,000	151
3,700	-	384,300	951,334	201
7,900	-	425,500	2,325,798	210
-	-	-	-	211
-	-	-	-	212
-	-	-	-	215
-	-	-	-	216
-	-	-	-	217
1,800	-	67,500	381,501	221
-	-	350	-	230
-	-	1,276,250	-	231
8,200	1,200	19,050	2,500,634	232
600	-	1,300	136,050	233
5,000	-	5,250	1,682,837	235
-	-	-	-	240
-	-	-	-	241
-	-	-	18,135	242
-	-	-	56,820	243
-	-	-	-	244
-	-	-	370,379	251
-	-	-	308,672	253
-	-	-	133,327	254
-	-	33,700	-	257
-	-	-	(2,543,499)	300
-	-	-	(1,357,138)	301
-	-	17,100	3,425,950	302
14,800	-	1,258,000	1,218,259	
-	-	535,850	(798,242)	304
3,100	-	30,700	1,020,620	305
600	-	-	427,038	309
-	535,850	-	-	400
13,900	-	31,500	3,069,262	500
-	11,400	-	-	727
1,450	-	1,850	58,310	728
1,200	-	1,200	453,455	729
-	-	100,000	-	736
-	-	-	304	737
-	-	-	67,314	738
811,550	5,287,150	5,287,150	44,928,302	

* Intrafund transfer - not included in transfer summary.

Represents transfer of annual GF surplus with 45% going Retiree's Health (Fund 151) and the remainder split 45% Reserved for Streets Projects, 5% Reserved for Economic Development and 5% Reserved for Code Enforcement (All Fund 120). Transfer is limited by the Indirect Cost Allocation to the General Fund.

City of Rocklin

Summary of Transfers

Budget 2013-2014

"Transfer To" Funds

Fund	100	120	151	232	400	727	TOTALS	Purpose
100		323,450					323,450	General Fund Surplus
100			264,700				264,700	General Fund Surplus
100						11,400	11,400	Boroski
110	223,600						223,600	Facilities Maint. Allocation
110	274,600						274,600	Indirect Cost Allocation
201	5,600						5,600	Facilities Maint. Allocation
201	378,700						378,700	Indirect Cost Allocation
210	1,600						1,600	Facilities Maint. Allocation
210	397,400						397,400	Indirect Cost Allocation
210	26,500						26,500	Engineering Services Fee
221	67,500						67,500	Indirect Cost Allocation
230	350						350	Facilities Maint. Allocation
231	1,276,250						1,276,250	Special Revenue
232	19,050						19,050	Facilities Maint. Allocation
233	1,300						1,300	Facilities Maint. Allocation
235	5,250						5,250	Facilities Maint. Allocation
257	33,700						33,700	CDBG HUD
302	993,400						993,400	Indirect Cost Allocation
302	281,700						281,700	Engineering Services Fee
304					535,850		535,850	Debt Service
305	30,700						30,700	Indirect Cost Allocation
500	31,500						31,500	Facilities Maint. Allocation
728	1,850						1,850	Wetlands Maintenance
729				1,200			1,200	Conservation Ease. Endow.
736	100,000						100,000	SLES Transfer
Totals	4,150,550	323,450	264,700	1,200	535,850	11,400	5,287,150	

"Transfer From" Funds

Special Reports



Fleet Capital Reserve by Fund

Fleet Equipment Purchases/Leases

Park Construction Projects

Street Construction/Repair Projects

Other Capital Projects

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City of Rocklin

Fleet Capital Reserve by Fund

Budget Year 13/14

FUND	PROJECTION* 12/13	BUDGET* 13/14	RESERVE BALANCE** END OF FY 13/14
100 General Fund	\$ 536,200	\$ 453,800	\$ 990,000
201 Gas Taxes	\$ 51,800	\$ 53,300	\$ 105,100
210 Sales Tax SB325	\$ 13,800	\$ 14,400	\$ 28,200
230 Lighting Maintenance Dist. No. 1	\$ 300	\$ 1,600	\$ 1,900
232 CFD #5	\$ 63,400	\$ 47,500	\$ 110,900
233 CFD #6 Open Space Maintenance	\$ 800	\$ 800	\$ 1,600
235 Landscaping & Lighting Maint. 2	\$ 20,100	\$ 35,700	\$ 55,800
305 Oak Tree Mitigation Fees	\$ 600	\$ 700	\$ 1,300
TOTAL:	<u>\$ 687,000</u>	<u>\$ 607,800</u>	<u>\$ 1,294,800</u>

* THESE AMOUNTS DO NOT REPRESENT EXPENDITURES WITHIN THESE YEARS. THESE ARE SIMPLY RESERVATIONS OF FUNDS FOR FUTURE CAPITAL PURCHASES.

** AS CAPITAL PURCHASES OCCUR THESE BALANCES WILL BE REDUCED AND THE FUND WILL RECOGNIZE AN EXPENDITURE IN THE APPROPRIATE YEAR FOR THE SAME AMOUNT.

**CITY OF ROCKLIN
2013/2014 BUDGET
FLEET EQUIPMENT PURCHASES / LEASES**

<u>REPLACEMENT VEHICLES & EQUIPMENT</u>	<u>TOTAL CAPITAL COST</u>	<u>FUNDED RESERVES</u>	<u>ADDITIONAL CAPITAL</u>
<u>POLICE</u>			
2 MARKED PATROL CARS	\$ 126,000	\$ 126,000	\$ -
1 UNDERCOVER VEHICLE	\$ 40,000	\$ 40,000	\$ -
6 LEASED VEHICLES	\$ 28,000	\$ 28,000	\$ -
<u>PUBLIC SERVICES</u>			
2 JOHN DEERE GATORS	\$ 30,000	\$ 30,000	\$ -
2 PBM WEED SPRAYERS	\$ 12,000	\$ 12,000	\$ -
1 VERMEER CHIPPER	\$ 35,000	\$ 35,000	\$ -
MISC. EQUIPMENT	\$ 20,000	\$ 20,000	\$ -
<u>PARKS AND RECREATION</u>			
1 PASSENGER VAN	\$ 30,000	\$ 30,000	\$ -
<u>TOTAL REPLACEMENT ITEMS:</u>	<u>\$ 321,000</u>	<u>\$ 321,000</u>	<u>\$ -</u>

**CITY OF ROCKLIN
2013/2014 BUDGET
PARK CONSTRUCTION PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>13-14 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
<u>LAND IMPROVEMENTS</u>			
Misc. Landscaping	100 - General Fund	\$ 10,000	\$ 10,000
Quinn Quarry Infrastructure	221 - Rec Facilities Contribution	\$ 95,000	\$ 95,000
Parks & Trails Master Plan	221 - Rec Facilities Contribution	\$ 75,000	\$ 75,000
<u>REPAIR PROJECTS</u>			
Misc.Repair Projects	232 - CFD #5	\$ 188,000	\$ 188,000
Misc.Repair Projects	738- Park Repair and Maintenance	\$ 204,000	\$ 204,000
<u>TOTAL:</u>		<u>\$ 572,000</u>	<u>\$ 572,000</u>

**CITY OF ROCKLIN
2013/2014 BUDGET
STREET CONSTRUCTION / REPAIR PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>13-14 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
Safe Routes to School	210 - Sales Tax	\$ 50,000	
	240 - Streets SR/Grants Fund	\$ 450,000	\$ 550,000 (A)
Rocklin Rd. Rehab	210 - Sales Tax	\$ 75,000	\$ 1,015,750 (B)
Springview Drainage Rehab	210 - Sales Tax	\$ 350,000	\$ 375,000 (C)
Farron St. Mitigation Plan	212 - Bike & Ped Fund	\$ 8,050	\$ 84,450 (D)
Multi Modal Train Station	217 - Prop 1B PTMISEA	\$ 300,100	\$ 432,100 (E)
Railroad Ave. & Oak St.	217 - Prop 1B PTMISEA	\$ 100,000	\$ 249,800 (F)
Myers Street Roundabout	240 - Streets SR/Grants Fund	\$ 1,214,150	
	302 - Traffic Circulation Impact Fees	\$ 300,900	\$ 2,678,900 (G)
Grove St. Roundabout	240 - Streets SR/Grants Fund	\$ 464,200	
	302 - Traffic Circulation Impact Fees	\$ 532,000	\$ 2,607,800 (H)
Whitney Ranch Pkwy Off Ramp and Extension	302 - Traffic Circulation Impact Fees	\$ 900,000	\$ 8,438,700 (I)
Dominguez Extension 4th Leg	302 - Traffic Circulation Impact Fees	\$ 500,000	\$ 550,000 (J)
Granite Drive Rehabilitation	302 - Traffic Circulation Impact Fees	\$ 2,341,500	\$ 2,477,500 (K)
University Ave.	302 - Traffic Circulation Impact Fees	\$ 900,000	\$ 1,800,000 (L)
Multi-road Resurfacing	302 - Traffic Circulation Impact Fees	\$ 50,000	\$ 950,000 (M)
Basin 104 Improvements	302 - Traffic Circulation Impact Fees	\$ 500,000	\$ 1,000,000 (N)
Bike Path/NEV Improvements	302 - Traffic Circulation Impact Fees	\$ 100,000	\$ 1,500,000 (O)
Rocklin Road/I-80 Interchange	309 - Public Improvement Agreement Fund	\$ 300,800	\$ 805,502 (P)
Street Maintenance - Multiple Locations	201 - Gas Tax	\$ 1,500,000	
	210 - Sales Tax	\$ 980,000	\$ 2,480,000 (Q)
TOTAL:		\$ 11,916,700	\$ 27,995,502

Funding sources:

- (A) SB325 - \$100,000; State Grant - \$450,000
- (B) SB325 - \$1,015,750
- (C) SB325 - \$375,000
- (D) Bike & Ped Fund - \$84,450
- (E) PTMISEA - \$432,100
- (F) PTMISEA - \$249,800
- (G) CMAQ - \$1,214,150; PCWA - \$170,100; SPMUD - \$135,000; SB325 - \$550,000; PIAF - \$135,600; Traffic Circ. - \$474,050
- (H) CMAQ - \$1,604,200; SB325 - \$135,400; Traffic Circ. - \$706,200; RDA - \$162,000
- (I) Traffic Circ. - \$8,438,700
- (J) Traffic Circ. - \$550,000
- (K) Traffic Circ. - \$2,477,500
- (L) Traffic Circ. - \$1,800,000
- (M) Traffic Circ. - \$950,000
- (N) Traffic Circ. - \$1,000,000
- (O) Traffic Circ. - \$400,000; PTMISEA - \$600,000; CMAQ - \$500,000
- (P) Public Improvement Agreement Fund - \$805,502
- (Q) Gas Tax - \$1,500,000; SB325 - \$980,000

**CITY OF ROCKLIN
2013/2014 BUDGET
OTHER CAPITAL PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>13-14 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
SCB/I-80 Landscaping	305 - Oak Tree Mitigation	\$ 100,000	
	240 - Streets SR/Grants Fund	\$ 212,000	\$ 345,000 (A)
<u>TOTAL:</u>		<u><u>\$ 312,000</u></u>	<u><u>\$ 345,000</u></u>

Funding sources:

(A) Oak Tree Mitigation - \$100,000; EEM Grant - \$245,000